

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2022

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from to

COMMISSION FILE NUMBER: 001-33988

**Graphic Packaging Holding Company**

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of  
incorporation or organization)

1500 Riveredge Parkway, Suite 100

Atlanta, Georgia

(Address of principal executive offices)

26-0405422

(I.R.S. employer  
identification no.)

30328

(Zip Code)

(770) 240-7200

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of Each Class</u>	<u>Trading Symbol(s)</u>	<u>Name of Each Exchange on Which Registered</u>
Common Stock, \$0.01 par value per share	GPK	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act:

None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Smaller reporting company

Non-accelerated filer  (Do not check if a smaller reporting company)

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of April 25, 2022, there were 308,306,907 shares of the registrant's Common Stock, par value \$0.01 per share, outstanding.

## INFORMATION CONCERNING FORWARD-LOOKING STATEMENTS

Certain statements regarding the expectations of Graphic Packaging Holding Company (“GPHC” and, together with its subsidiaries, the “Company”), including, but not limited to, the availability of U.S. federal income tax attributes to offset U.S. federal income taxes and the timing related to the Company’s future U.S. federal income tax payments, capital investment, depreciation and amortization, and pension plan contributions in this report constitute “forward-looking statements” as defined in the Private Securities Litigation Reform Act of 1995. Such statements are based on currently available operating, financial and competitive information and are subject to various risks and uncertainties that could cause actual results to differ materially from the Company’s historical experience and its present expectations. These risks and uncertainties include, but are not limited to, the continuing effects of the COVID-19 pandemic on the Company’s operations and business, inflation of and volatility in raw material and energy costs, changes in consumer buying habits and product preferences, competition with other paperboard manufacturers and converters, product substitution, the Company’s ability to implement its business strategies, including strategic acquisitions, the Company’s ability to successfully integrate acquisitions, productivity initiatives and cost reduction plans, the Company’s debt level, currency movements and other risks of conducting business internationally, and the impact of regulatory and litigation matters, including those that could impact the Company’s ability to utilize its U.S. federal income tax attributes to offset taxable income or U.S. federal income taxes and those that impact the Company’s ability to protect and use its intellectual property. Undue reliance should not be placed on such forward-looking statements, as such statements speak only as of the date on which they are made and the Company undertakes no obligation to update such statements, except as may be required by law. Additional information regarding these and other risks is contained in Part I, “Item 1A., Risk Factors” of the Company’s 2021 Annual Report on Form 10-K, and in other filings with the Securities and Exchange Commission.

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## PART I — FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

GRAPHIC PACKAGING HOLDING COMPANY  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(Unaudited)

<i>In millions, except per share amounts</i>	Three Months Ended	
	March 31,	
	2022	2021
Net Sales	\$ 2,245	\$ 1,649
Cost of Sales	1,858	1,400
Selling, General and Administrative	181	126
Other (Income) Expense, Net	(2)	3
Business Combinations, Shutdown and Other Special Charges, and Exit Activities, Net	15	12
Income from Operations	193	108
Nonoperating Pension and Postretirement Benefit Income	2	2
Interest Expense, Net	(42)	(30)
Income before Income Taxes	153	80
Income Tax Expense	(46)	(18)
Net Income	107	62
Net Income Attributable to Noncontrolling Interest	—	(8)
Net Income Attributable to Graphic Packaging Holding Company	\$ 107	\$ 54
Net Income Per Share Attributable to Graphic Packaging Holding Company — Basic	\$ 0.35	\$ 0.20
Net Income Per Share Attributable to Graphic Packaging Holding Company — Diluted	\$ 0.35	\$ 0.19

The accompanying notes are an integral part of the Condensed Consolidated Financial Statements.

**GRAPHIC PACKAGING HOLDING COMPANY**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**(Unaudited)**

**Three Months Ended March 31,**  
**2022**

<i>In millions</i>	
Net Income	\$ 107
Other Comprehensive Income (Loss), Net of Tax:	
Derivative Instruments	13
Pension and Postretirement Benefit Plans	(9)
Currency Translation Adjustment	(22)
Total Other Comprehensive Loss, Net of Tax	(18)
Total Comprehensive Income	\$ 89

**2021**

<i>In millions</i>	<b>Graphic Packaging Holding Company</b>	<b>Noncontrolling Interest</b>	<b>Total</b>
Net Income	\$ 54	\$ 8	\$ 62
Other Comprehensive Income (Loss), Net of Tax:			
Derivative Instruments	3	1	4
Pension and Postretirement Benefit Plans	10	—	10
Currency Translation Adjustment	(4)	(1)	(5)
Total Other Comprehensive Income, Net of Tax	9	—	9
Total Comprehensive Income	\$ 63	\$ 8	\$ 71

The accompanying notes are an integral part of the Condensed Consolidated Financial Statements.

**GRAPHIC PACKAGING HOLDING COMPANY**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Unaudited)

<i>In millions, except share and per share amounts</i>	March 31, 2022	December 31, 2021
<b>ASSETS</b>		
Current Assets:		
Cash and Cash Equivalents	\$ 111	\$ 172
Receivables, Net	945	859
Inventories, Net	1,504	1,387
Other Current Assets	97	84
<b>Total Current Assets</b>	<b>2,657</b>	<b>2,502</b>
Property, Plant and Equipment, Net	4,675	4,677
Goodwill	2,006	2,015
Intangible Assets, Net	831	868
Other Assets	374	395
<b>Total Assets</b>	<b>\$ 10,543</b>	<b>\$ 10,457</b>
<b>LIABILITIES</b>		
Current Liabilities:		
Short-Term Debt and Current Portion of Long-Term Debt	\$ 286	\$ 279
Accounts Payable	1,028	1,125
Compensation and Employee Benefits	201	211
Interest Payable	37	35
Other Accrued Liabilities	394	399
<b>Total Current Liabilities</b>	<b>1,946</b>	<b>2,049</b>
Long-Term Debt	5,645	5,515
Deferred Income Tax Liabilities	598	579
Accrued Pension and Postretirement Benefits	132	139
Other Noncurrent Liabilities	271	282
<b>SHAREHOLDERS' EQUITY</b>		
Preferred Stock, par value \$0.01 per share; 100,000,000 shares authorized; no shares issued or outstanding	—	—
Common Stock, par value \$0.01 per share; 1,000,000,000 shares authorized; 308,288,288 and 307,103,551 shares issued and outstanding at March 31, 2022 and December 31, 2021, respectively	3	3
Capital in Excess of Par Value	2,038	2,046
Retained Earnings	150	66
Accumulated Other Comprehensive Loss	(242)	(224)
<b>Total Graphic Packaging Holding Company Shareholders' Equity</b>	<b>1,949</b>	<b>1,891</b>
Noncontrolling Interest	2	2
<b>Total Equity</b>	<b>1,951</b>	<b>1,893</b>
<b>Total Liabilities and Shareholders' Equity</b>	<b>\$ 10,543</b>	<b>\$ 10,457</b>

The accompanying notes are an integral part of the Condensed Consolidated Financial Statements.

**GRAPHIC PACKAGING HOLDING COMPANY**  
**CONDENSED CONSOLIDATED STATEMENTS OF EQUITY AND NONCONTROLLING INTEREST**  
(Unaudited)

<i>In millions, except share amounts</i>	Common Stock		Capital in Excess of Par Value	Retained Earnings (Accumulated Deficit)	Accumulated Other Comprehensive (Loss) Income	Noncontrolling Interests	Total Equity
	Shares	Amount					
<b>Balances at December 31, 2021</b>	<b>307,103,551</b>	<b>\$ 3</b>	<b>\$ 2,046</b>	<b>\$ 66</b>	<b>\$ (224)</b>	<b>\$ 2</b>	<b>\$ 1,893</b>
Net Income	—	—	—	107	—	—	107
Other Comprehensive Income (Loss), Net of Tax:							
Derivative Instruments	—	—	—	—	13	—	13
Pension and Postretirement Benefit Plans	—	—	—	—	(9)	—	(9)
Currency Translation Adjustment	—	—	—	—	(22)	—	(22)
Dividends Declared	—	—	—	(23)	—	—	(23)
Recognition of Stock-Based Compensation, Net	—	—	(8)	—	—	—	(8)
Issuance of Shares for Stock-Based Awards	1,184,737	—	—	—	—	—	—
<b>Balances at March 31, 2022</b>	<b>308,288,288</b>	<b>\$ 3</b>	<b>\$ 2,038</b>	<b>\$ 150</b>	<b>\$ (242)</b>	<b>\$ 2</b>	<b>\$ 1,951</b>

<i>In millions, except share amounts</i>	Common Stock		Capital in Excess of Par Value	(Accumulated Deficit) Retained Earnings	Accumulated Other Comprehensive (Loss) Income	Noncontrolling Interests	Total Equity
	Shares	Amount					
<b>Balances at December 31, 2020</b>	<b>267,726,373</b>	<b>\$ 3</b>	<b>\$ 1,715</b>	<b>\$ (48)</b>	<b>\$ (246)</b>	<b>\$ 416</b>	<b>\$ 1,840</b>
Net Income	—	—	—	54	—	8	62
Other Comprehensive Income (Loss), Net of Tax:							
Derivative Instruments	—	—	—	—	3	1	4
Pension and Postretirement Benefit Plans	—	—	—	—	10	—	10
Currency Translation Adjustment	—	—	—	—	(4)	(1)	(5)
Reduction of IP's Ownership Interest	15,307,000	—	70	—	—	(216)	(146)
Dividends Declared	—	—	—	(21)	—	—	(21)
Distribution of Membership Interest	—	—	—	—	—	(4)	(4)
Recognition of Stock-Based Compensation, Net	—	—	(3)	—	—	—	(3)
Issuance of Shares for Stock-Based Awards	1,168,394	—	—	—	—	—	—
<b>Balances at March 31, 2021</b>	<b>284,201,767</b>	<b>\$ 3</b>	<b>\$ 1,782</b>	<b>\$ (15)</b>	<b>\$ (237)</b>	<b>\$ 204</b>	<b>\$ 1,737</b>

The accompanying notes are an integral part of the Condensed Consolidated Financial Statements.

**GRAPHIC PACKAGING HOLDING COMPANY**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited)

<i>In millions</i>	Three Months Ended	
	March 31,	
	2022	2021
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net Income	\$ 107	\$ 62
Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities:		
Depreciation and Amortization	139	117
Deferred Income Taxes	17	7
Amount of Postretirement Expense Less Than Funding	(5)	(11)
Other, Net	—	23
Changes in Operating Assets and Liabilities	(240)	(145)
Net Cash Provided by Operating Activities	18	53
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Capital Spending	(221)	(137)
Packaging Machinery Spending	(2)	(9)
Beneficial Interest on Sold Receivables	31	33
Beneficial Interest Obtained in Exchange for Proceeds	(2)	(5)
Other, Net	(1)	(2)
Net Cash Used in Investing Activities	(195)	(120)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Proceeds from Issuance of Debt	—	1,225
Retirement of Long-Term Debt	—	(1,221)
Payments on Debt	(3)	(9)
Redemption of Noncontrolling Interest	—	(150)
Borrowings under Revolving Credit Facilities	1,972	885
Payments on Revolving Credit Facilities	(1,812)	(677)
Repurchase of Common Stock related to Share-Based Payments	(17)	(14)
Debt Issuance Costs	—	(5)
Dividends and Distributions Paid to GPIP Partner	(23)	(24)
Other, Net	2	(5)
Net Cash Provided by Financing Activities	119	5
Effect of Exchange Rate Changes on Cash	(3)	(1)
Net Decrease in Cash and Cash Equivalents	(61)	(63)
Cash and Cash Equivalents at Beginning of Period	172	179
<b>CASH AND CASH EQUIVALENTS AT END OF PERIOD</b>	<b>\$ 111</b>	<b>\$ 116</b>
<b>Non-cash Investing Activities:</b>		
Beneficial Interest Obtained in Exchange for Trade Receivables	\$ 28	\$ 30
Right-of-Use Assets Obtained in Exchange for New Operating Lease Liabilities	\$ 7	\$ 22
<b>Non-cash Financing Activities:</b>		
Non-cash Exchange of Stock Issuance for Redemption of Noncontrolling Interest	\$ —	\$ (250)

The accompanying notes are an integral part of the Condensed Consolidated Financial Statements.



**GRAPHIC PACKAGING HOLDING COMPANY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**NOTE 1 — GENERAL INFORMATION**

*Nature of Business*

Graphic Packaging Holding Company (“GPHC” and, together with its subsidiaries, the “Company”) is committed to providing consumer packaging that makes a world of difference. The Company is a leading provider of sustainable, fiber-based consumer packaging solutions for a wide variety of products to food, beverage, foodservice and other consumer products companies. The Company operates on a global basis, is one of the largest producers of folding cartons in the United States (“U.S.”) and Europe, and holds leading market positions in coated-recycled paperboard (“CRB”), coated unbleached kraft paperboard (“CUK”) and solid bleached sulfate paperboard (“SBS”).

The Company’s customers include many of the world’s most widely recognized companies and brands with prominent market positions in beverage, food, foodservice, and other consumer products. The Company strives to provide its customers with innovative sustainable packaging solutions designed to deliver marketing and performance benefits at a competitive cost by capitalizing on its low-cost paperboard mills and converting plants, its proprietary carton and packaging designs, and its commitment to quality and service.

On January 1, 2018, GPHC, a Delaware corporation, International Paper Company, a New York corporation (“IP”), Graphic Packaging International Partners, LLC, a Delaware limited liability company formerly known as Gazelle Newco LLC and a wholly-owned subsidiary of the Company (“GPIP”), and Graphic Packaging International, LLC, a Delaware limited liability company formerly known as Graphic Packaging International, Inc. and a direct subsidiary of GPIP (“GPIL”), completed a series of transactions pursuant to an agreement dated October 23, 2017, among the foregoing parties (the “Transaction Agreement”). Pursuant to the Transaction Agreement (i) a wholly-owned subsidiary of the Company transferred its ownership interest in GPIL to GPIP; (ii) IP transferred its North America Consumer Packaging (“NACP”) business to GPIP, which was then subsequently transferred to GPIL; (iii) GPIP issued membership interests to IP, and IP was admitted as a member of GPIP; and (iv) GPIL assumed certain indebtedness of IP (the “NACP Combination”).

The Company’s Condensed Consolidated Financial Statements include all subsidiaries in which the Company has the ability to exercise direct or indirect control over operating and financial policies. Intercompany transactions and balances are eliminated in consolidation.

In the Company’s opinion, the accompanying Condensed Consolidated Financial Statements contain all normal recurring adjustments necessary to state fairly the financial position, results of operations and cash flows for the interim periods. The Company’s year-end Condensed Consolidated Balance Sheet data was derived from audited financial statements. The accompanying unaudited Condensed Consolidated Financial Statements have been prepared in accordance with instructions to Form 10-Q and Rule 10-01 of Regulation S-X and do not include all the information required by accounting principles generally accepted in the United States of America (“U.S. GAAP”) for complete financial statements. Therefore, these Condensed Consolidated Financial Statements should be read in conjunction with GPHC’s Form 10-K for the year ended December 31, 2021. In addition, the preparation of the Condensed Consolidated Financial Statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the Condensed Consolidated Financial Statements and the reported amounts of revenues and expenses during the reporting period. Actual amounts could differ from those estimates and changes in these estimates are recorded when known.

*Revenue Recognition*

The Company has two primary activities, manufacturing and converting paperboard, from which it generates revenue from contracts with customers. Revenue is disaggregated primarily by geography and type of activity as further explained in “*Note 10 - Segment Information*.” All reportable segments and the Australia and Pacific Rim operating segments recognize revenue under the same method, allocate transaction price using similar methods, and have similar economic factors impacting the uncertainty of revenue and related cash flows.

Revenue is recognized on the Company’s annual and multi-year supply contracts when the Company satisfies the performance obligation by transferring control over the product or service to a customer, which is generally based on shipping terms and passage of title under the point-in-time method of recognition. For the three months ended March 31, 2022 and 2021, the Company recognized \$2,238 million and \$1,644 million, respectively, of revenue from contracts with customers.

The transaction price allocated to each performance obligation consists of the stand-alone selling price, estimates of rebates and other sales or contract renewal incentives, and cash discounts and sales returns (“Variable Consideration”) and excludes sales tax. Estimates are made for Variable Consideration based on contract terms and historical experience of actual results and are applied to the performance obligations as they are satisfied. Purchases by the Company’s principal customers are manufactured and shipped with minimal lead time, therefore performance obligations are generally satisfied shortly after manufacturing and shipment. The Company uses standard payment terms that are consistent with industry practice.

**GRAPHIC PACKAGING HOLDING COMPANY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

The Company's contract assets consist primarily of contract renewal incentive payments to customers which are amortized over the period in which performance obligations related to the contract renewal are satisfied. As of March 31, 2022 and December 31, 2021, contract assets were \$15 million and \$17 million, respectively. The Company's contract liabilities consist principally of rebates, and as of March 31, 2022 and December 31, 2021 were \$53 million and \$61 million, respectively.

**Accounts Receivable and Allowances**

Accounts receivable are stated at the amount owed by the customer, net of an allowance for estimated uncollectible accounts, returns and allowances, and cash discounts. The allowance for doubtful accounts is estimated based on historical experience, current economic conditions and the creditworthiness of customers. Receivables are charged to the allowance when determined to be no longer collectible.

The Company has entered into agreements to sell, on a revolving basis, certain trade accounts receivable to third party financial institutions. Transfers under these agreements meet the requirements to be accounted for as sales in accordance with the *Transfers and Servicing* topic of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification (the "Codification"). The loss on sale is not material and is included in Other (Income) Expense, Net line item on the Condensed Consolidated Statement of Operations. The following table summarizes the activity under these programs for the three months ended March 31, 2022 and 2021, respectively:

<i>In millions</i>	Three Months Ended	
	March 31,	
	2022	2021
Receivables Sold and Derecognized	\$ 737	\$ 758
Proceeds Collected on Behalf of Financial Institutions	681	685
Net Proceeds Received From Financial Institutions	64	62
Deferred Purchase Price at March 31 <sup>(a)</sup>	3	9
Pledged Receivables at March 31	201	160

<sup>(a)</sup>Included in Other Current Assets on the Condensed Consolidated Balance Sheet and represents a beneficial interest in the receivables sold to the financial institutions, which is a Level 3 fair value measure.

The Company participates in supply chain financing arrangements offered by certain customers and has entered into various factoring arrangements that also qualify for sale accounting in accordance with the *Transfers and Servicing* topic of the FASB Codification. For the three months ended March 31, 2022 and 2021, the Company sold receivables of \$264 million and \$125 million, respectively, related to these factoring arrangements.

Receivables sold under all programs subject to continuing involvement, which consists principally of collection services, were \$674 million and \$613 million as of March 31, 2022 and December 31, 2021, respectively.

**Share Repurchases and Dividends**

On February 22, 2022, the Company's board of directors declared a regular quarterly dividend of \$0.075 per share of common stock payable on April 5, 2022 to shareholders of record as of March 15, 2022.

On January 28, 2019, the Company's board of directors authorized a share repurchase program to allow the Company to purchase up to \$00 million of the Company's issued and outstanding shares of common stock through open market purchases, privately negotiated transactions and Rule 10b5-1 plans (the "2019 share repurchase program"). During the first three months of 2022 and 2021, the Company did not repurchase any shares of its common stock under the 2019 share repurchase program. As of March 31, 2022, the Company has \$147 million available for additional repurchases under the 2019 share repurchase program.

**GRAPHIC PACKAGING HOLDING COMPANY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

***Business Combinations, Shutdown and Other Special Charges, and Exit Activities, Net***

The following table summarizes the transactions recorded in Business Combinations, Shutdown and Other Special Charges, and Exit Activities, Net in the Condensed Consolidated Statements of Operations:

<i>In millions</i>	Three Months Ended	
	March 31,	
	2022	2021
Charges Associated with Business Combinations <sup>(a)</sup>	\$ 8	\$ —
Shutdown and Other Special Charges	—	8
Exit Activities <sup>(b)</sup>	7	4
<b>Total</b>	<b>\$ 15</b>	<b>\$ 12</b>

<sup>(a)</sup> For more information on these charges, see "Note 3 - Business Combinations."

<sup>(b)</sup> Relates to the Company's CRB mill and folding carton facility closures (see "Note 13 - Exit Activities").

**2022**

On March 15, 2022, the Company announced its decision to close the Norwalk, Ohio folding carton facility by the end of May 2022. Severance charges associated with this project are included in Exit Activities in the table above for the three months ended March 31, 2022. For more information, see "Note 13 - Exit Activities."

**2021**

During 2019, the Company announced its plans to invest in a new CRB paper machine in Kalamazoo, Michigan. At the time of the announcement, the Company expected to close two of its smaller CRB Mills in 2022 in order to remain capacity neutral. During the third quarter of 2021, the Company decided to continue to operate one of the two original smaller CRB mills at least through 2022. Severance, retention, start-up costs, and other charges associated with this project are included in Exit Activities in the table above in the three months ended March 31, 2022 and 2021. For more information, see "Note 13 - Exit Activities."

***Adoption of New Accounting Standards***

In March 2020, the FASB issued ASU No. 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting*. This standard provides temporary optional expedients and exceptions for applying GAAP guidance on contract modifications and hedge accounting to ease the financial reporting burdens of the expected market transition from the LIBOR and other interbank offered rates to alternative reference rates, such as the Secured Overnight Financing Rate ("SOFR"). The ASU can be adopted after its issuance date through December 31, 2022. The Company adopted this standard in the first quarter of fiscal 2022 with no material impact on the Company's financial position and results of operations.

***Accounting Standards Not Yet Adopted***

In October 2021, the FASB issued ASU No. 2021-08, *Business Combinations (Topic 805): Accounting for Acquired Contract Assets and Contract Liabilities*. Under the new guidance, the acquirer should determine what contract assets and/or contract liabilities it would have recorded under ASC 606 as of the acquisition date, as if the acquirer had entered into the original contract at the same date and on the same terms as the acquiree. The recognition and measurement of those contract assets and contract liabilities will likely be comparable to what the acquiree has recorded on its books under ASC 606 as of the acquisition date. ASU 2021-08 is effective for fiscal years beginning after December 15, 2022, including interim periods within those fiscal years. Early adoption is permitted, including in an interim period, for any period for which financial statements have not yet been issued. However, adoption in an interim period other than the first fiscal quarter requires an entity to apply the new guidance to all prior business combinations that have occurred since the beginning of the annual period in which the new guidance is adopted. The Company will continue evaluating the impact of this ASU.

**NOTE 2 — INVENTORIES, NET**

Inventories, Net by major class:

<i>In millions</i>	March 31,		December 31,	
	2022		2021	
Finished Goods	\$ 530	\$ 528		
Work in Progress	211	194		
Raw Materials	563	473		
Supplies	200	192		
<b>Total</b>	<b>\$ 1,504</b>	<b>\$ 1,387</b>		

**GRAPHIC PACKAGING HOLDING COMPANY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**NOTE 3 — BUSINESS COMBINATIONS***Americraft*

On July 1, 2021, the Company acquired substantially all of the assets of Americraft Carton Inc. ("Americraft"). The Company paid approximately \$292 million, using existing cash and borrowings under its revolving credit facility. The acquisition included seven converting plants across the United States.

The purchase price for Americraft has been allocated to assets acquired and liabilities assumed based on the fair values as of the acquisition date and is subject to adjustments in subsequent periods as management finalizes its purchase price allocation, including the third-party valuations. Tangible assets and liabilities were valued as of the acquisition date using the indirect and direct methods of the cost approach and intangible assets were valued using a discounted cash flow analysis, which represents a Level 3 measurement. Management believes that the purchase price attributable to goodwill represents the benefits expected as the acquisition was made to continue to expand its product offering, to integrate paperboard from the Company's mills and to further optimize the Company's supply chain footprint. The assigned goodwill, which is deductible for tax purposes, is reported within the Americas Paperboard Packaging reportable segment.

The preliminary purchase price allocation as of March 31, 2022 is as follows:

<i>In millions</i>	<b>Amounts Recognized as of Acquisition Date</b>	
Purchase Price	\$	292
Receivables, Net		22
Inventories, Net		37
Property, Plant and Equipment, Net		122
Intangible Assets, Net <sup>(a)</sup>		54
Other Assets		1
Total Assets Acquired		236
Current Liabilities		12
Total Liabilities Assumed		12
Net Assets Acquired		224
Goodwill		68
Total Estimated Fair Value of Net Assets Acquired	\$	292

<sup>(a)</sup> Intangible Assets, Net, consists of Customer Relationships with a weighted average life of approximately 15 years.

*AR Packaging*

On November 1, 2021, the Company completed the acquisition of AR Packaging Group AB ("AR Packaging"), Europe's second largest producer of fiber-based consumer packaging, by acquiring all the AR Packaging Group AB shares that were issued and outstanding as of the date of acquisition. The acquisition included 30 converting plants in 13 countries and enhances the Company's global scale, innovation capabilities, and value proposition for customers throughout Europe and bordering regions.

The total cash consideration for the AR Packaging acquisition was \$1,412 million net of cash acquired of \$75 million, paid in Euros through the use of deal contingent, foreign exchange forward contracts, purchased through the use of available borrowing capacity on the Company's Senior Secured Revolving Credit Facilities and the \$400 million Incremental Facility Amendment to the Fourth Amended and Restated Credit Agreement. For more information, see "Note 4 - Debt."

**GRAPHIC PACKAGING HOLDING COMPANY**  
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The purchase price was allocated to the assets acquired and liabilities assumed based on the estimated fair values as of the date of acquisition. The excess of the purchase price over the fair value of the net assets acquired was allocated to goodwill, none of which is expected to be deductible for tax purposes, and will be reported within the Europe reportable segment. During the first quarter of 2022, the Company recorded acquisition accounting adjustments of \$3 million to goodwill comprised of \$3 million to Other Accrued Liabilities. The allocation of purchase price shown below remains preliminary and is subject to further adjustment, pending additional refinement and final completion of valuations, including but not limited to valuations of property and equipment, customer relationships and other intangible assets, and deferred tax liabilities. Goodwill is primarily attributed to synergies from future expected economic benefits, including enhanced revenue growth from expanded capabilities and geographic presence as well as substantial cost savings from duplicative overhead, streamlined operations and enhanced operational efficiency.

<i>In millions</i>	<b>Amounts Recognized as of Acquisition Date <sup>(a)</sup></b>	
Total Purchase Consideration	\$	1,487
Cash Acquired		75
Receivables, Net		212
Inventories		166
Other Current Assets		12
Property, Plant and Equipment <sup>(b)</sup>		529
Intangible Assets <sup>(c)</sup>		447
Other Assets		76
<b>Total Assets Acquired</b>		<b>1,517</b>
Accounts Payable		109
Compensation and Employee Benefits		12
Other Accrued Liabilities		104
Short-Term Debt and Current Portion of Long-Term Debt		9
Long-Term Debt		17
Deferred Income Tax Liabilities		164
Accrued Pension and Postretirement Benefits		50
Other Noncurrent Liabilities		41
Noncontrolling Interests		2
<b>Total Liabilities Assumed</b>		<b>508</b>
Net Assets Acquired		1,009
Goodwill		478
<b>Total Estimated Fair Value of Net Assets Acquired</b>	<b>\$</b>	<b>1,487</b>

<sup>(a)</sup> The amounts were translated from Euro to USD using the rate at the acquisition date of 1.1539.

<sup>(b)</sup> Property, Plant and Equipment primarily consists of Machinery and Equipment of \$371 million with a weighted average life of approximately 12 years.

<sup>(c)</sup> Intangible Assets primarily consists of Customer Relationships of \$439 million with a weighted average life of approximately 15 years.

The above fair values of assets acquired and liabilities assumed are preliminary and are based on the information that was available as of the reporting date. The fair values of the tangible assets acquired and liabilities assumed were preliminarily determined using the income and cost approaches. In many cases, the determination of the fair values required estimates about discount rates, future expected cash flows and other future events that are judgmental and subject to change. The fair value measurements were primarily based on significant inputs that are not observable in the market and thus represent a Level 3 measurement of the fair value hierarchy as defined in ASC 820, Fair Value Measurements ("ASC 820"). Intangible assets consisting of customer relationships, technology, and trade names were valued using the discounted cash flow analysis. The significant assumptions used to estimate the value of the customer relationships intangible assets included the discount rate, annual revenue growth rates, customer attrition rates, projected operating expenses, projected EBITDA margins, tax rate, depreciation, and contributory asset charge.

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The Company believes that the information provides a reasonable basis for estimating the fair values of the acquired assets and assumed liabilities, but the potential for measurement period adjustments exists based on the Company's continuing review of matters related to the acquisition. The Company expects to complete the purchase price allocation as soon as practicable, but no later than one year from the acquisition date.

Since the acquisition date, the results of operations for AR Packaging of \$281 million of revenue and \$11 million of operating income have been included within the consolidated statements of income for the three months ended March 31, 2022.

The following unaudited pro forma consolidated financial information for the three months ended March 31, 2021 combines the results of the Company for fiscal 2021 and the unaudited results of AR Packaging for the corresponding period. The unaudited pro forma consolidated financial information assumes that the Acquisition, which closed on November 1, 2021, was completed on January 1, 2021 (the first day of fiscal 2021).

The pro forma consolidated financial information has been calculated after applying the Company's accounting policies and includes adjustments for amortization expense of acquired intangible assets, fair value adjustments for acquired inventory, property, plant and equipment and long-term debt.

These pro forma results have been prepared for comparative purposes only and do not purport to be indicative of the operating results of the Company that would have been achieved had the Acquisition actually taken place on January 1, 2021. In addition, these results are not intended to be a projection of future results and do not reflect events that may occur after the Acquisition, including but not limited to revenue enhancements, cost savings or operating synergies that the combined Company may achieve as a result of the Acquisition.

<i>In millions</i>	<b>Pro Forma Three Months Ended (unaudited)</b>	
	<b>March 31,</b>	
	<b>2022</b>	<b>2021</b>
Revenue	\$ 2,245	\$ 1,923
Net Income (Loss)	\$ 107	\$ (12)

**NOTE 4 — DEBT**

Short-Term Debt and Current Portion of Long-Term Debt is comprised of the following:

<i>In millions</i>	<b>March 31, 2022</b>	<b>December 31, 2021</b>
Short Term Borrowings	\$ 14	\$ 9
Current Portion of Finance Lease Obligations	9	7
Current Portion of Long-Term Debt	263	263
Total	\$ 286	\$ 279

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Long-Term Debt is comprised of the following:

<i>In millions</i>	March 31, 2022	December 31, 2021
Senior Notes with interest payable semi-annually at 4.875%, effective rate of 4.88%, payable in 2022 <sup>(a)</sup>	\$ 250	\$ 250
Senior Notes with interest payable semi-annually at 0.821%, effective rate of 0.82%, payable in 2024 <sup>(b)</sup>	400	400
Senior Notes with interest payable semi-annually at 4.125%, effective rate of 4.15%, payable in 2024 <sup>(a)</sup>	300	300
Senior Notes with interest payable semi-annually at 1.512%, effective rate of 1.52%, payable in 2026 <sup>(b)</sup>	400	400
Senior Notes with interest payable semi-annually at 4.75%, effective rate of 4.80%, payable in 2027 <sup>(b)</sup>	300	300
Senior Notes with interest payable semi-annually at 3.50%, effective rate of 3.54%, payable in 2028 <sup>(b)</sup>	450	450
Senior Notes with interest payable semi-annually at 3.50%, effective rate of 3.54%, payable in 2029 <sup>(b)</sup>	350	350
Senior Notes (€290 million) with interest payable semi-annually at 2.625%, effective rate of 2.66%, payable in 2029 <sup>(b)</sup>	321	330
Senior Notes with interest payable semi-annually at 3.75%, effective rate of 3.80%, payable in 2030 <sup>(b)</sup>	400	400
Green Bond net of unamortized premium with interest payable at 4.00%, effective rate of 1.72%, payable in 2026 <sup>(b)</sup>	110	110
Senior Secured Term Loan A-2 Facility with interest payable quarterly at 2.67%, effective rate of 2.68% payable in 2028 <sup>(b)</sup>	425	425
Senior Secured Term Loan A-3 Facility with interest payable monthly payable at floating rates ̄.48% at March 31, 2022), effective rate of 2.50%, payable in 2028 <sup>(b)</sup>	250	250
Senior Secured Term Loan Facilities with interest payable at various dates at floating rates ̄.23% at March 31, 2022) payable through 2026 <sup>(b)</sup>	540	543
Senior Secured Term Loan Facility (€210 million) with interest payable at various dates at floating rates ̄.75% at March 31, 2022) payable through 2026 <sup>(b)</sup>	233	239
Senior Secured Revolving Facilities with interest payable quarterly at floating rates ̄.47% at March 31, 2022) payable in 2026 <sup>(b)(c)</sup>	1,062	920
Finance Leases and Financing Obligations	143	146
Other	18	9
<b>Total Long-Term Debt</b>	<b>5,952</b>	<b>5,822</b>
Less: Current Portion	272	270
<b>Total Long-Term Debt Excluding Current Portion</b>	<b>5,680</b>	<b>5,552</b>
Less: Unamortized Deferred Debt Issuance Costs	35	37
<b>Total</b>	<b>\$ 5,645</b>	<b>\$ 5,515</b>

<sup>(a)</sup> Guaranteed by GPHC and certain domestic subsidiaries.

<sup>(b)</sup> Guaranteed by GPIIP and certain domestic subsidiaries.

<sup>(c)</sup> The effective interest rates for the Company's Senior Secured Revolving Credit Facilities were 2.06% and 1.63% as of March 31, 2022 and December 31, 2021, respectively.

At March 31, 2022, the Company and its U.S. and international subsidiaries had the following commitments, amounts outstanding and amounts available under revolving credit facilities:

<i>In millions</i>	Total Commitments	Total Outstanding	Total Available
Senior Secured Domestic Revolving Credit Facility <sup>(a)</sup>	\$ 1,850	\$ 1,016	\$ 812
Senior Secured International Revolving Credit Facility	202	46	156
Other International Facilities	81	32	49
<b>Total</b>	<b>\$ 2,133</b>	<b>\$ 1,094</b>	<b>\$ 1,017</b>

<sup>(a)</sup> In accordance with its debt agreements, the Company's availability under its revolving credit facilities has been reduced by the amount of standby letters of credit issued of \$2 million as of March 31, 2022. These letters of credit are primarily used as security against the Company's self-insurance obligations and workers' compensation obligations. These letters of credit expire at various dates through 2022 unless extended.

**GRAPHIC PACKAGING HOLDING COMPANY**  
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**Covenant Agreements**

The Current Credit Agreement and the indentures governing the 4.875% Senior Notes due 2022, 0.821% Senior Notes due 2024, 4.125% Senior Notes due 2024, 1.512% Senior Notes due 2026, 4.75% Senior Notes due 2027, 3.50% Senior Notes due 2028, 3.50% Senior Notes due 2029, 2.625% Senior Notes due 2029 and 3.75% Senior Notes due 2030 (the "Indentures"), limit the Company's ability to incur additional indebtedness. Additional covenants contained in the Current Credit Agreement and the Indentures may, among other things, restrict the ability of the Company to dispose of assets, incur guarantee obligations, prepay other indebtedness, repurchase stock, pay dividends and make other restricted payments, create liens, make equity or debt investments, make acquisitions, modify terms of the Indentures, engage in mergers or consolidations, change the business conducted by the Company and its subsidiaries, and engage in certain transactions with affiliates. Such restrictions could limit the Company's ability to respond to changing market conditions, fund its capital spending program, provide for unexpected capital investments or take advantage of business opportunities.

As of March 31, 2022, the Company was in compliance with the covenants in the Current Credit Agreement and the Indentures.

**NOTE 5 — STOCK INCENTIVE PLANS**

The Company has one active equity compensation plan from which new grants may be made, the Graphic Packaging Holding Company 2014 Omnibus Stock and Incentive Compensation Plan (the "2014 Plan"). The 2014 Plan allows for granting shares of stock, options, stock appreciation rights, restricted stock, restricted stock units ("RSUs"), restricted stock awards ("RSAs"), and other types of stock-based and cash awards. Awards under the 2014 Plan vest and expire in accordance with terms established at the time of grant. Shares issued pursuant to awards under the 2014 Plan are from GPHC's authorized but unissued shares. Compensation costs are recognized on a straight-line basis over the requisite service period of the award and are adjusted for actual performance for performance-based awards. As of March 31, 2022, there were 10.4 million shares remaining available to be granted under the 2014 Plan.

**Stock Awards, Restricted Stock and Restricted Stock Units**

Under the 2014 Plan, all RSUs granted to employees generally vest and become payable in three years from date of grant. RSUs granted to employees generally contain some combination of service and performance objectives based on various financial targets and relative total shareholder return that must be met for the RSUs to vest. RSUs granted as deferred compensation for non-employee directors are fully vested but not payable until the distribution date elected by the director. RSAs issued to non-employee directors as part of their compensation for service on the Board are unrestricted on the grant date.

Data concerning RSUs granted in the first three months of 2022 is as follows:

		<b>Weighted Average Grant Date Fair Value Per Share</b>
RSUs — Employees and Non-Employee Directors	1,747,582	\$ 20.04

During the three months ended March 31, 2022 and 2021, \$9 million and \$11 million, respectively, were charged to compensation expense for stock incentive plans and such amounts are included in Selling, General and Administrative expenses in the Condensed Consolidated Statements of Operations.

During each of the three months ended March 31, 2022 and 2021, 1.2 million shares were issued. The shares issued were primarily related to RSUs granted to employees during 2019 and 2018, respectively.

**NOTE 6 — PENSIONS AND OTHER POSTRETIREMENT BENEFITS**

The Company maintains both defined benefit pension plans and postretirement health care plans that provide medical and life insurance coverage to eligible salaried and hourly retired employees in North America and their dependents. The Company maintains international defined benefit pension plans which are either noncontributory or contributory and are funded in accordance with applicable local laws. Pension or termination benefits are based primarily on years of service and the employee's compensation.



**GRAPHIC PACKAGING HOLDING COMPANY**  
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**Pension Expense**

The pension expenses related to the Company's plans consisted of the following:

<i>In millions</i>	Three Months Ended	
	March 31,	
	2022	2021
<b>Components of Net Periodic Cost:</b>		
Service Cost	\$ 4	\$ 5
Interest Cost	3	2
Expected Return on Plan Assets	(6)	(5)
<b>Amortization:</b>		
Actuarial Loss	1	1
<b>Net Periodic Cost</b>	<b>\$ 2</b>	<b>\$ 3</b>

**Employer Contributions**

During the first quarter of 2022 and 2021, the Company made \$7 million and \$14 million of contributions to its pension plans, respectively. In the first quarter of 2022 and 2021, the Company made a \$6 million and \$14 million contribution to its remaining U.S. defined benefit plan by effectively utilizing the excess balance related to the U.S. defined benefit plan terminated in 2020, respectively. Excluding this \$6 million contribution, the Company expects to make contributions in the range of \$10 million to \$20 million for the full year of 2022.

**NOTE 7 — FINANCIAL INSTRUMENTS AND FAIR VALUE MEASUREMENT**

The Company enters into derivative instruments for risk management purposes only, including derivatives designated as hedging instruments under the *Derivatives and Hedging* topic of the FASB Codification and those not designated as hedging instruments under this guidance. The Company uses natural gas swap contracts and used interest rate swaps and forward exchange contracts. These derivative instruments are designated as cash flow hedges and, to the extent they are effective in offsetting the variability of the hedged cash flows, changes in the derivatives' fair value are not included in current earnings but are included in Accumulated Other Comprehensive Loss. These changes in fair value will subsequently be reclassified to earnings, contemporaneously with and offsetting changes in the related hedged exposure and presented in the same line of the income statement expected for the hedged item.

For more information regarding the Company's financial instruments and fair value measurement, see "Note 10 - Financial Instruments, Derivatives and Hedging Activities" and "Note 11 - Fair Value Measurement" of the Notes to the Consolidated Financial Statements of the Company's 2021 Form 10-K.

**Interest Rate Risk**

The Company used interest rate swaps to manage interest rate risks on future interest payments caused by interest rate changes on its variable rate term loan facility. Changes in fair value will subsequently be reclassified into earnings as a component of Interest Expense, Net as interest is incurred on amounts outstanding under the term loan facility.

As of December 31, 2021, the Company had interest rate swap positions with a notional value of \$200 million which matured in January 2022. As of March 31, 2022, the Company had no outstanding interest rate swaps. As discussed in "Note 8 - Income Taxes", a \$10 million expense was recorded to release the lingering tax expense remaining in Other Comprehensive Income after the settlement of these swaps.

During the first three months of 2021, there were no amounts of ineffectiveness related to changes in the fair value of interest rate swap agreements. Additionally, there were no amounts excluded from the measure of effectiveness.

**Commodity Risk**

To manage risks associated with future variability in cash flows and price risk attributable to purchases of natural gas, the Company enters into natural gas swap contracts to hedge prices for a designated percentage of its expected natural gas usage. Such contracts are designated as cash flow hedges. The contracts are carried at fair value with changes in fair value recognized in Accumulated Other Comprehensive Loss and resulting gain or loss reclassified into Cost of Sales concurrently with the recognition of the commodity consumed. The Company has hedged approximately 9% of its expected natural gas usage for the remainder of 2022.

During the first three months of 2022 and 2021, there were no amounts of ineffectiveness related to changes in the fair value of natural gas swap contracts. Additionally, there were no amounts excluded from the measure of effectiveness.

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**Foreign Currency Risk**

The Company entered into forward exchange contracts to manage risks associated with foreign currency transactions and future variability of cash flows arising from those transactions that may be adversely affected by changes in exchange rates. The contracts are carried at fair value with changes in fair value recognized in Accumulated Other Comprehensive Loss and gains/losses related to these contracts are recognized in Other (Income) Expense, Net or Net Sales, when appropriate.

As of March 31, 2022 and December 31, 2021, the Company had no outstanding forward exchange contracts.

No amounts were reclassified to earnings during 2021 in connection with forecasted transactions that were considered probable of not occurring and there was no amount of ineffectiveness related to changes in the fair value of foreign currency forward contracts. Additionally, there were no amounts excluded from the measure of effectiveness.

**Derivatives not Designated as Hedges**

The Company enters into forward exchange contracts to effectively hedge substantially all of its accounts receivables resulting from sales transactions and intercompany loans denominated in foreign currencies in order to manage risks associated with variability in cash flows that may be adversely affected by changes in exchange rates. At March 31, 2022 and December 31, 2021, multiple foreign currency forward exchange contracts existed, with maturities ranging up to nine months. Those foreign currency exchange contracts outstanding at March 31, 2022 and December 31, 2021, when aggregated and measured in U.S. dollars at contractual rates at March 31, 2022 and December 31, 2021, had net notional amounts totaling \$108 million and \$103 million, respectively. Unrealized gains and losses resulting from these contracts are recognized in Other (Income) Expense, Net and approximately offset corresponding recognized but unrealized gains and losses on the remeasurement of these accounts receivable.

**Fair Value of Financial Instruments**

The Company's derivative instruments are carried at fair value. The Company has determined that the inputs to the valuation of these derivative instruments are Level 2 in the fair value hierarchy. Level 2 inputs are defined as quoted prices for similar assets and liabilities in active markets or inputs that are observable for the asset or liability, either directly or indirectly through market corroboration, for substantially the full term of the financial instrument. The Company uses valuation techniques based on discounted cash flow analyses, which reflect the terms of the derivatives and use observable market-based inputs, including forward rates, and uses market price quotations obtained from independent derivatives brokers, corroborated with information obtained from independent pricing service providers.

As of March 31, 2022, there has not been any significant impact to the fair value of the Company's derivative liabilities due to its own credit risk. Similarly, there has not been any significant adverse impact to the Company's derivative assets based on evaluation of the Company's counterparties' credit risks. As of March 31, 2022 and December 31, 2021, the Company had commodity contract derivative assets, which were included in Other Current Assets, of \$5 million and \$2 million, respectively.

The fair values of the Company's other financial assets and liabilities at March 31, 2022 and December 31, 2021 approximately equal the carrying values reported on the Condensed Consolidated Balance Sheets except for Long-Term Debt. The fair value of the Company's Long-Term Debt (excluding finance leases and deferred financing fees) was \$5,658 million and \$5,715 million as compared to the carrying amounts of \$5,809 million and \$5,676 million as of March 31, 2022 and December 31, 2021, respectively. The fair value of the Company's Total Debt, including the Senior Notes, is based on quoted market prices (Level 2 inputs). Level 2 valuation techniques for Long-Term Debt are based on quotations obtained from independent pricing service providers.

**Effect of Derivative Instruments**

The pre-tax effect of derivative instruments in cash flow hedging relationships on the Company's Condensed Consolidated Statements of Operations is as follows:

<i>In millions</i>	Amount of (Gain) Loss Recognized in Accumulated Other Comprehensive Loss		Location in Statement of Operations	Amount of (Gain) Loss Recognized in Statement of Operations	
	Three Months Ended March 31,			Three Months Ended March 31,	
	2022	2021		2022	2021
Commodity Contracts	\$ (6)	\$ (1)	Cost of Sales	\$ (3)	\$ —
Foreign Currency Contracts	—	(2)	Other (Income) Expense, Net	—	1
Interest Rate Swap Agreements	—	—	Interest Expense, Net	—	1
<b>Total</b>	<b>\$ (6)</b>	<b>\$ (3)</b>	<b>Total</b>	<b>\$ (3)</b>	<b>2</b>

At March 31, 2022, the Company expects to reclassify \$5 million of pre-tax gain in the next twelve months from Accumulated Other Comprehensive Loss to earnings, contemporaneously with and offsetting changes in the related hedged exposure. The actual amount that will be reclassified to future earnings may vary from this amount as a result of changes in market conditions.

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The pre-tax effect of derivative instruments not designated as hedging instruments on the Company's Condensed Consolidated Statements of Operations is as follows:

<i>In millions</i>	Three Months Ended March 31,	
	2022	2021
Foreign Currency Contracts	\$	(2) \$
Other (Income) Expense , Net	\$	(3)

**NOTE 8 — INCOME TAXES**

Substantially all the Company's operations are held through its investment in GPIIP, a subsidiary that is classified as a partnership for U.S. income tax purposes and is generally not subject to domestic income tax expense. As a result, the consolidated financial statements exclude the domestic tax effect of the earnings attributable to the noncontrolling partner's interest in GPIIP for the portion of the year in which the noncontrolling partner held an interest.

During the three months ended March 31, 2022, the Company recognized Income Tax Expense of \$46 million on Income before Income Taxes of \$153 million. The effective tax rate for the three months ended March 31, 2022 was different than the statutory rate primarily due to discrete tax adjustments, including tax expense of \$10 million, recorded to release the lingering tax expense remaining in Other Comprehensive Income after the settlement of certain swaps and a tax benefit of \$2 million related to excess tax benefits on restricted stock that vested during the period.

During the three months ended March 31, 2021, the Company recognized Income Tax Expense of \$18 million on Income before Income Taxes of \$80 million. The effective tax rate for the three months ended March 31, 2021 was different than the statutory rate primarily due to the tax effect of income attributable to noncontrolling interests as well as the mix and levels of earnings between foreign and domestic tax jurisdictions. In addition, during the three months ended March 31, 2021, the Company recorded discrete benefits of approximately \$1 million related to excess tax benefits on restricted stock that vested during the period.

**NOTE 9 — ENVIRONMENTAL AND LEGAL MATTERS**

*Environmental Matters*

The Company is subject to a broad range of foreign, federal, state and local environmental, health and safety laws and regulations, including those governing discharges to air, soil and water, the management, treatment and disposal of hazardous substances, solid waste and hazardous wastes, the investigation and remediation of contamination resulting from historical site operations and releases of hazardous substances, the recycling of packaging and the health and safety of employees. Compliance initiatives could result in significant costs, which could negatively impact the Company's consolidated financial position, results of operations or cash flows. Any failure to comply with environmental or health and safety laws and regulations or any permits and authorizations required thereunder could subject the Company to fines, corrective action or other sanctions.

Some of the Company's current and former facilities are the subject of environmental investigations and remediations resulting from historic operations and the release of hazardous substances or other constituents. Some current and former facilities have a history of industrial usage for which investigation and remediation obligations may be imposed in the future or for which indemnification claims may be asserted against the Company. Also, closures or sales of facilities may necessitate investigation and may result in remediation activities at those facilities.

The Company has established reserves for those facilities or issues where a liability is probable and the costs are reasonably estimable. The Company believes that the amounts accrued for its loss contingencies, and the reasonably possible loss beyond the amounts accrued, are not material to the Company's consolidated financial position, results of operations or cash flows. The Company cannot estimate with certainty other future compliance, investigation or remediation costs. Some costs relating to historic usage that the Company considers to be reasonably possible of resulting in liability are not quantifiable at this time. The Company will continue to monitor environmental issues at each of its facilities, as well as regulatory developments, and will revise its accruals, estimates and disclosures relating to past, present and future operations, as additional information is obtained.

*Legal Matters*

The Company is a party to a number of lawsuits arising in the ordinary conduct of its business. Although the timing and outcome of these lawsuits cannot be predicted with certainty, the Company does not believe that disposition of these lawsuits will have a material adverse effect on the Company's consolidated financial position, results of operations or cash flows.

**GRAPHIC PACKAGING HOLDING COMPANY**  
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**NOTE 10 — SEGMENT INFORMATION**

The Company has three reportable segments as follows:

*Paperboard Mills* includes the eight North American paperboard mills that produce primarily CRB, CUK, and SBS, which is consumed internally to produce paperboard packaging for the Americas and Europe Packaging segments. The remaining paperboard is sold externally to a wide variety of paperboard packaging converters and brokers. The Paperboard Mills segment Net Sales represent the sale of paperboard only to external customers. The effect of intercompany transfers to the paperboard packaging segments has been eliminated from the Paperboard Mills segment to reflect the economics of the integration of these segments.

*Americas Paperboard Packaging* includes paperboard packaging, primarily folding cartons, sold primarily to Consumer Packaged Goods ("CPG") companies, and cups, lids and food containers sold primarily to foodservice companies and Quick-Service Restaurants ("QSR"), serving the food, beverage, and consumer product markets in the Americas.

*Europe Paperboard Packaging* includes paperboard packaging, primarily folding cartons, sold primarily to CPG companies serving the food, beverage and consumer product markets including healthcare and beauty primarily in Europe.

The Company allocates certain mill and corporate costs to the reportable segments to appropriately represent the economics of these segments. The Corporate and Other caption includes the Pacific Rim and Australia operating segments and unallocated corporate and one-time costs.

These segments are evaluated by the chief operating decision maker based primarily on Income from Operations, as adjusted for depreciation and amortization. The accounting policies of the reportable segments are the same as those described above in "Note 1 - General Information."

Segment information is as follows:

<i>In millions</i>	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2022</b>	<b>2021</b>
<b>NET SALES:</b>		
Paperboard Mills	\$ 296	\$ 237
Americas Paperboard Packaging	1,422	1,169
Europe Paperboard Packaging	486	206
Corporate/Other/Eliminations <sup>(a)</sup>	41	37
<b>Total</b>	<b>\$ 2,245</b>	<b>\$ 1,649</b>
<b>INCOME (LOSS) FROM OPERATIONS:</b>		
Paperboard Mills <sup>(b)</sup>	\$ 11	\$ (27)
Americas Paperboard Packaging	153	121
Europe Paperboard Packaging	37	20
Corporate and Other <sup>(c)</sup>	(8)	(6)
<b>Total</b>	<b>\$ 193</b>	<b>\$ 108</b>
<b>DEPRECIATION AND AMORTIZATION:</b>		
Paperboard Mills	\$ 61	\$ 58
Americas Paperboard Packaging	43	42
Europe Paperboard Packaging	29	11
Corporate and Other	6	6
<b>Total</b>	<b>\$ 139</b>	<b>\$ 117</b>

<sup>(a)</sup> Includes revenue from contracts with customers for the Australia and Pacific Rim operating segments.

<sup>(b)</sup> Includes accelerated depreciation related to exit activities in 2022 and 2021.

<sup>(c)</sup> Includes expenses related to business combinations, shutdown and other special charges, and exit activities.

**GRAPHIC PACKAGING HOLDING COMPANY**  
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(Unaudited)

**NOTE 11 — EARNINGS PER SHARE**

	Three Months Ended	
	March 31,	
	2022	2021
<i>In millions, except per share data</i>		
Net Income Attributable to Graphic Packaging Holding Company	\$ 107	\$ 54
Weighted Average Shares:		
Basic	308.8	275.8
Dilutive Effect of RSUs	0.9	1.4
Diluted	309.7	277.2
Earnings Per Share — Basic	\$ 0.35	\$ 0.20
Earnings Per Share — Diluted	\$ 0.35	\$ 0.19

**NOTE 12 — CHANGES IN ACCUMULATED OTHER COMPREHENSIVE LOSS**

The following represents changes in Accumulated Other Comprehensive Loss attributable to Graphic Packaging Holding Company by component for the three months ended March 31, 2022:

	Derivatives Instruments	Pension and Postretirement Benefit Plans	Currency Translation Adjustments	Total
<i>In millions, net of tax</i>				
Balance at December 31, 2021	\$ (8)	\$ (94)	\$ (122)	\$ (224)
Other Comprehensive Income (Loss) before Reclassifications	5	(10)	(22)	(27)
Amounts Reclassified from Accumulated Other Comprehensive Income <sup>(a)</sup>	8	1	—	9
Net Current-period Other Comprehensive Income (Loss)	13	(9)	(22)	(18)
Balance at March 31, 2022	\$ 5	\$ (103)	\$ (144)	\$ (242)

<sup>(a)</sup> See following table for details about these reclassifications.

The following represents reclassifications out of Accumulated Other Comprehensive Loss for the three months ended March 31, 2022:

*In millions*

Details about Accumulated Other Comprehensive Loss Components	Amount Reclassified from Accumulated Other Comprehensive Loss	Affected Line Item in the Statement Where Net Income is Presented
<b>Derivatives Instruments:</b>		
Commodity Contracts	\$ (3)	Cost of Sales
Interest Rate Swap Agreements	—	Interest Expense, Net
	(3)	Total before Tax
	11 <sup>(a)</sup>	Tax Expense
	\$ 8	Total, Net of Tax
<b>Amortization of Defined Benefit Pension Plans:</b>		
Actuarial Losses	1 <sup>(b)</sup>	
	\$ 1	Total, Net of Tax
Total Reclassifications for the Period	\$ 9	

<sup>(a)</sup> Includes tax expense of \$10 million to release the lingering tax effect after settling the interest rate swaps (see "Note 7 - Financial Instruments and Fair Value Measurement" and "Note 8 - Income Taxes").

<sup>(b)</sup> These accumulated other comprehensive loss components are included in the computation of net periodic pension cost (see "Note 6 - Pensions and Other Postretirement Benefits").

**GRAPHIC PACKAGING HOLDING COMPANY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**NOTE 13 — EXIT ACTIVITIES**

On March 15, 2022, the Company announced its decision to close the Norwalk, Ohio folding carton facility by the end of May 2022. The Company currently expects to incur charges associated with this exit activity for post-employment benefits, retention bonuses and incentives, which are included in the Severance costs and other line item in the table below for the three months ended March 31, 2022.

During 2019, the Company announced its plans to invest in a CRB platform optimization project, which included an investment in a new CRB paper machine in Kalamazoo, Michigan. At the time of the announcement, the Company expected to close two of its smaller CRB mills in 2022 in order to remain capacity neutral. During the third quarter of 2021, the Company decided to continue to operate one of these smaller CRB mills at least through 2022.

During the three months ended March 31, 2022 and 2021, the Company recorded \$1 million and \$9 million of exit costs, respectively, associated with these restructurings. Other costs associated with the start-up of the new CRB paper machine are recorded in the period in which they are incurred.

The following table summarizes the costs incurred during the three months ended March 31, 2022 and 2021 related to these restructurings:

<i>In millions</i>	Location in Statement of Operations	Three Months Ended March 31,	
		2022	2021
Severance costs and other <sup>(a)</sup>	Business Combinations, Shutdown and Other Special Charges, and Exit Activities, Net	\$ 7	\$ 4
Accelerated depreciation	Cost of Sales	4	5
<b>Total</b>		<b>\$ 11</b>	<b>\$ 9</b>

<sup>(a)</sup> Costs incurred include activities for post-employment benefits, retention bonuses, incentives and professional services.

The following table summarizes the balance of accrued expenses related to restructuring:

<i>In millions</i>	Total
Balance at December 31, 2021	\$ 8
Costs incurred	7
<b>Balance at March 31, 2022</b>	<b>\$ 15</b>

In conjunction with the CRB platform optimization project and closure of the smaller CRB Mill, the Company currently expects to incur charges associated with these exit activities for post-employment benefits, retention bonuses and incentives in the range of \$15 million to \$20 million and for accelerated depreciation and inventory and asset write-offs in the range of \$50 million to \$55 million. Through March 31, 2022, the Company has incurred cumulative exit activity charges for post-employment benefits, retention bonuses and incentives of \$15 million, accelerated depreciation of \$49 million, and start-up charges for the new CRB paper machine of \$26 million.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### INTRODUCTION

This management's discussion and analysis of financial conditions and results of operations is intended to provide investors with an understanding of the Company's past performance, financial condition and prospects. The following will be discussed and analyzed:

- Overview of Business
- Overview of 2022 Results
- Results of Operations
- Financial Condition, Liquidity and Capital Resources
- Critical Accounting Policies
- New Accounting Standards
- Business Outlook

### OVERVIEW OF BUSINESS

The Company's objective is to strengthen its position as a leading provider of sustainable fiber-based consumer packaging solutions. To achieve this objective, the Company offers customers its paperboard, cartons, cups, lids, foodservice containers and packaging machines, either as an integrated solution or separately. Cartons, carriers and containers are designed to protect and hold products. Product offerings include a variety of laminated, coated and printed packaging structures that are produced from the Company's coated-recycled paperboard ("CRB"), coated unbleached kraft paperboard ("CUK") and solid bleached sulfate paperboard ("SBS"). Innovative designs and combinations of paperboard, films, foils, metallization, holographics and embossing are customized to the individual needs of the customers.

The Company is implementing strategies (i) to expand market share in its current markets and to identify and penetrate new markets; (ii) to capitalize on the Company's customer relationships, business competencies, and mills and folding carton assets; (iii) to develop and market innovative, sustainable products and applications that benefit from consumer-led sustainability trends; and (iv) to continue to reduce costs by focusing on operational improvements. The Company's ability to fully implement its strategies and achieve its objectives may be influenced by a variety of factors, many of which are beyond its control, such as inflation of raw material and other costs, which the Company cannot always pass through to its customers, and the effect of overcapacity in the worldwide paperboard packaging industry.

#### *Significant Factors That Impact the Company's Business and Results of Operations*

*Impact of Inflation/Deflation.* The Company's cost of sales consists primarily of energy (including natural gas, fuel oil and electricity), pine and hardwood fiber, chemicals, secondary fibers, purchased paperboard, aluminum foil, ink, plastic films and resins, depreciation expense and labor. Costs increased in the first three months of 2022 by \$195 million, compared to the first three months of 2021 due to higher commodity inflation costs (\$176 million), labor and benefits (\$12 million) and other costs, net (\$7 million). Commodity inflation was primarily due to external board (\$39 million), mill chemicals (\$31 million), secondary fiber (\$26 million), wood (\$23 million), logistics (\$21 million), energy (\$21 million), converting chemicals (\$11 million), and other costs (\$4 million). Because the price of natural gas experiences significant volatility, the Company has entered into contracts designed to manage risks associated with future variability in cash flows caused by changes in the price of natural gas. The Company has entered into natural gas swap contracts to hedge prices for a portion of its expected usage for 2022. Since negotiated sales contracts and the market largely determine the pricing for its products, the Company is at times limited in its ability to raise prices and pass through to its customers any inflationary or other cost increases that the Company may incur.

*The Company's operations and financial results could be adversely impacted by global events outside of the Company's control, such as the current COVID-19 pandemic and the conflict between Russia and Ukraine.* As a result of global events such as the current COVID-19 pandemic and the conflict between Russia and Ukraine, there could be unpredictable disruptions to the Company's operations that could limit production, reduce its future revenues and negatively impact the Company's financial condition. These global events may result in supply chain and transportation disruptions to and from our facilities and affected employees could impact the Company's ability to operate its facilities and distribute products to its customers in a timely fashion. In addition, these global events may result in extreme volatility and disruptions in the capital and credit markets as well as widespread furloughs and layoffs for workers in the broader economy. As of March 31, 2022, the Company's two converting facilities in Russia provided approximately 1% of the Company's Net Sales and less than 1% of the Company's EBITDA. The Company is adhering to all U.S. and EU sanctions, and the two facilities are operating to meet existing multi-national customer contractual commitments where possible. The Company has not made any new investments nor entered into any new contractual customer relationships in Russia and will actively explore all options for the business as contractual commitments expire. Additional information regarding this risk is contained in Part I, "Item 1A., Risk Factors" of the Company's 2021 Annual Report on Form 10-K, and in other filings with the Securities and Exchange Commission.

*Commitment to Cost Reduction.* In light of continuing margin pressure throughout the packaging industry, the Company has programs in place that are designed to reduce costs, improve productivity and increase profitability. The Company utilizes a global continuous improvement initiative that uses statistical process control to help design and manage many types of activities, including production and maintenance. This includes a Six Sigma process focused on reducing variable and fixed manufacturing and administrative costs and the use of Lean Sigma principles in manufacturing and supply chain processes.

The Company's ability to continue to successfully implement its business strategies and to realize anticipated savings and operating efficiencies is subject to significant business, economic and competitive uncertainties and contingencies, many of which are beyond the Company's control. If the Company cannot successfully implement the strategic cost reductions or other cost savings plans, it may not be able to continue to compete successfully against other manufacturers. In addition, any failure to generate the anticipated efficiencies and savings could adversely affect the Company's financial results.

*Competition and Market Factors.* As some products can be packaged in different types of materials, the Company's sales are affected by competition from other manufacturers' CRB, CUK, SBS, folding box board, and recycled clay-coated news. Additional substitute products also include plastic, shrink film and corrugated containers. In addition, while the Company has long-term relationships with many of its customers, the underlying contracts may be re-bid or renegotiated from time to time, and the Company may not be successful in renewing on favorable terms or at all. The Company works to maintain market share through efficiency, product innovation, service and strategic sourcing to its customers; however, pricing and other competitive pressures may occasionally result in the loss of a customer relationship.

In addition, the Company's sales are driven by consumer buying habits in the markets its customers serve. Recently, the Company has seen net organic sales growth driven by the consumers' desire for sustainable packaging solutions and increased at home consumption. Changes in consumer dietary habits and preferences, increases in the costs of living, unemployment rates, access to credit markets, as well as other macroeconomic factors, may negatively affect consumer spending behavior. New product introductions and promotional activity by the Company's customers and the Company's introduction of new packaging products also impact its sales.

*Debt Obligations.* The Company had an aggregate principal amount of \$5,966 million of outstanding debt obligations as of March 31, 2022. This debt has consequences for the Company, as it requires a portion of cash flow from operations to be used for the payment of principal and interest, exposes the Company to the risk of increased interest rates and may restrict the Company's ability to obtain additional financing. Covenants in the Company's Fourth Amended and Restated Credit Agreement (as amended, the "Current Credit Agreement") and the indentures governing the 4.875% Senior Notes due 2022, 0.821% Senior Notes due 2024, 4.125% Senior Notes due 2024, 1.512% Senior Notes due 2026, 4.75% Senior Notes due 2027, 3.50% Senior Notes due 2028, 3.50% Senior Notes due 2029, 2.625% Senior Notes due 2029 and 3.75% Senior Notes due 2030 (the "Indentures") may, among other things, restrict the ability of the Company to dispose of assets, incur guarantee obligations, prepay other indebtedness, repurchase stock, pay dividends, make other restricted payments and make acquisitions or other investments. The Current Credit Agreement also requires compliance with a maximum consolidated leverage ratio and a minimum consolidated interest coverage ratio. The Company's ability to comply in future periods with the financial covenants will depend on its ongoing financial and operating performance, which in turn will be subject to many other factors, many of which are beyond the Company's control. See "Covenant Restrictions" in "Financial Condition, Liquidity and Capital Resources" for additional information regarding the Company's debt obligations.

The debt and the restrictions under the Current Credit Agreement and the Indentures could limit the Company's flexibility to respond to changing market conditions and competitive pressures. The outstanding debt obligations and the restrictions may also leave the Company more vulnerable to a downturn in general economic conditions or its business, or unable to carry out capital expenditures that are necessary or important to its growth strategy and productivity improvement programs.

## OVERVIEW OF FIRST QUARTER 2022 RESULTS

This management's discussion and analysis contains an analysis of Net Sales, Income from Operations and other information relevant to an understanding of the Company's results of operations on a Consolidated basis:

- Net Sales for the three months ended March 31, 2022 increased \$596 million or 36% to \$2,245 million from \$1,649 million for the three months ended March 31, 2021 due to the acquisitions of Americraft in Q3 2021 and AR Packaging in Q4 2021, higher selling prices, increased volume from conversions to fiber-based packaging solutions, and mix, partially offset by lower volume of open market sales and unfavorable foreign exchange.
- Income from Operations for the three months ended March 31, 2022 increased \$85 million or 79% to \$193 million from \$108 million for the three months ended March 31, 2021 due to higher pricing, higher volumes from organic sales growth and acquisitions, cost savings from continuous improvement and other programs, and product mix, offset by unfavorable commodity inflation and other inflation (primarily labor and benefits), lower volume of open market sales, and higher depreciation and amortization.

## Acquisitions and Closures

- On March 15, 2022, the Company announced its decision to close the Norwalk, Ohio folding carton facility by the end of May 2022.



- On November 1, 2021, the Company acquired all the shares of AR Packaging, Europe's second largest producer of fiber-based consumer packaging. The acquisition included 30 converting plants in 13 countries and is reported within the Europe Paperboard Packaging reportable segment.
- On July 1, 2021, the Company acquired substantially all the assets of Americraft, the largest independent folding carton converter in North America. The acquisition included seven converting plants across the United States and is reported within the Americas Paperboard Packaging reportable segment.

#### Share Repurchases and Dividends

- On February 22, 2022, the Company's board of directors declared a regular quarterly dividend of \$0.075 per share of common stock payable on April 5, 2022 to shareholders of record as of March 15, 2022.
- On January 28, 2019, the Company's board of directors authorized an additional share repurchase program to allow the Company to purchase up to \$500 million of the Company's issued and outstanding shares of common stock through open market purchases, privately negotiated transactions and Rule 10b5-1 plans (the "2019 share repurchase program"). During the first three months of 2022 and 2021, the Company did not repurchase any shares of its common stock under the 2019 share repurchase program. As of March 31, 2022, the Company has \$147 million available for additional repurchases under the 2019 share repurchase program.

#### RESULTS OF OPERATIONS

<i>In millions</i>	Three Months Ended March 31,	
	2022	2021
Net Sales	\$ 2,245	\$ 1,649
Income from Operations	193	108
Nonoperating Pension and Postretirement Benefit Income	2	2
Interest Expense, Net	(42)	(30)
Income before Income Taxes	153	80
Income Tax Expense	(46)	(18)
Net Income	\$ 107	\$ 62

#### FIRST QUARTER 2022 COMPARED WITH FIRST QUARTER 2021

##### Net Sales

The components of the change in Net Sales are as follows:

<i>In millions</i>	Three Months Ended March 31,						
	2021	Variances			2022	Increase	Percent Change
		Price	Volume/Mix	Exchange			
Consolidated	\$ 1,649	\$ 222	\$ 385	\$ (11)	\$ 2,245	\$ 596	36 %

The Company's Net Sales for the three months ended March 31, 2022 increased by \$596 million or 36% to \$2,245 million from \$1,649 million for the three months ended March 31, 2021 due to \$341 million of net sales related to the acquisitions of Americraft in Q3 2021 and AR Packaging in Q4 2021, higher selling prices, increased volume from conversions to fiber-based packaging solutions and new product introductions, and mix, offset by lower volume of open market sales and unfavorable foreign exchange, primarily the Euro, British Pound and Australian dollar. Core converting volumes were up driven by higher volumes in beverage, foodservice packaging including cups, confections, tissue, and dairy partially offset by lower volumes in frozen foods and pizza.

##### Income from Operations

The components of the change in Income from Operations are as follows:

<i>In millions</i>	Three Months Ended March 31,								
	2021	Variances				2022	Increase	Percent Change	
		Price	Volume/Mix	Inflation	Exchange	Other <sup>(a)</sup>			
Consolidated	\$ 108	\$ 222	\$ 49	\$ (195)	\$ 2	\$ 7	\$ 193	\$ 85	79 %

(a) Includes the Company's cost reduction initiatives, planned mill maintenance costs, expenses related to acquisitions and integration activities, exit activities and shutdown and other special charges.

Income from Operations for the three months ended March 31, 2022 increased \$85 million or 79% to \$193 million from \$108 million for the three months ended March 31, 2021 due to higher pricing, higher volumes from organic sales growth and acquisitions, mix, cost savings from continuous improvement and other programs, offset by unfavorable commodity inflation and other inflation (primarily labor and benefits), lower volume of open market sales, and higher depreciation and amortization.

Inflation increased for the three months ended March 31, 2022 by \$195 million, compared to the first three months of 2021 due to higher commodity inflation costs (\$176 million), labor and benefits (\$12 million) and other costs, net (\$7 million). Commodity inflation was primarily due to external board (\$39 million), mill chemicals (\$31 million), secondary fiber (\$26 million), wood (\$23 million), logistics (\$21 million), energy (\$21 million), converting chemicals (\$11 million), and other costs (\$4 million).

#### ***Interest Expense, Net***

Interest Expense, Net was \$42 million and \$30 million for the three months ended March 31, 2022 and 2021, respectively. Interest Expense, Net increased due to higher debt balances, partly offset by lower interest rates. As of March 31, 2022, approximately 36% of the Company's total debt was subject to floating interest rates.

#### ***Income Tax Expense***

During the three months ended March 31, 2022, the Company recognized Income Tax Expense of \$46 million on Income before Income Taxes of \$153 million. The effective tax rate for the three months ended March 31, 2022 is different from the statutory rate primarily due to discrete tax adjustments including tax expense of \$10 million recorded to release the lingering tax expense remaining in Other Comprehensive Income after the settlement of certain swaps and a tax benefit of \$2 million related to excess tax benefits on restricted stock that vested during the period.

During the three months ended March 31, 2021, the Company recognized Income Tax Expense of \$18 million on Income before Income Taxes of \$80 million. The effective tax rate for the three months ended is different than the statutory rate primarily due to the mix and levels of earnings between foreign and domestic tax jurisdictions with and without a valuation allowance. In addition, during the three months ended March 31, 2021, the Company recorded discrete benefits of approximately \$1 million related to excess tax benefits on restricted stock that vested during the period.

The Company utilized its remaining U.S. federal net operating loss carryforwards during 2020. However, as a result of deductions associated with the step-up in tax basis of certain assets as a result of International Paper's exit from the GPIL partnership, the Company generated a taxable loss of \$574 million during 2021 that can be carried forward for U.S. federal income tax purposes indefinitely. As such, based on the net operating loss generated in 2021 as well as future tax benefits associated with planned capital projects and tax credit carryforwards, which are available to offset future U.S. federal income tax, the Company does not expect to be a meaningful U.S. federal cash taxpayer until 2024.

#### **Segment Reporting**

The Company has three reportable segments as follows:

*Paperboard Mills* includes the eight North American paperboard mills that produce primarily CRB, CUK, and SBS, which is consumed internally to produce paperboard packaging for the Americas and Europe Packaging segments. The remaining paperboard is sold externally to a wide variety of paperboard packaging converters and brokers. The Paperboard Mills segment's Net Sales represent the sale of paperboard only to external customers. The effect of intercompany transfers to the paperboard packaging segments has been eliminated from the Paperboard Mills segment to reflect the economics of the integration of these segments.

*Americas Paperboard Packaging* includes paperboard packaging, primarily folding cartons, sold primarily to Consumer Packaged Goods ("CPG") companies, and cups, lids and food containers sold primarily to foodservice companies and Quick-Service Restaurants ("QSR") serving the food, beverage, and consumer product markets in the Americas.

*Europe Paperboard Packaging* includes paperboard packaging, primarily folding cartons, sold primarily to CPG companies serving the food, beverage and consumer product markets including healthcare and beauty primarily in Europe.

The Company allocates certain mill and corporate costs to the reportable segments to appropriately represent the economics of these segments. The Corporate and Other caption includes the Pacific Rim and Australia operating segments and unallocated corporate and one-time costs.

These segments are evaluated by the chief operating decision maker based primarily on Income from Operations, as adjusted for depreciation and amortization. The accounting policies of the reportable segments are the same as those described above in "Note 1 - General Information" in the Notes to Condensed Consolidated Financial Statements.

<i>In millions</i>	Three Months Ended	
	March 31,	
	2022	2021
<b>NET SALES:</b>		
Paperboard Mills	\$ 296	\$ 237
Americas Paperboard Packaging	1,422	1,169
Europe Paperboard Packaging	486	206
Corporate/Other/Eliminations <sup>(a)</sup>	41	37
<b>Total</b>	<b>\$ 2,245</b>	<b>\$ 1,649</b>
<b>INCOME (LOSS) FROM OPERATIONS:</b>		
Paperboard Mills <sup>(b)</sup>	\$ 11	\$ (27)
Americas Paperboard Packaging	153	121
Europe Paperboard Packaging	37	20
Corporate and Other <sup>(c)</sup>	(8)	(6)
<b>Total</b>	<b>\$ 193</b>	<b>\$ 108</b>

<sup>(a)</sup> Includes revenue from contracts with customers for the Australia and Pacific Rim operating segments.

<sup>(b)</sup> Includes accelerated depreciation related to exit activities in 2022 and 2021.

<sup>(c)</sup> Includes expenses related to business combinations, shutdown and other special charges, and exit activities.

## 2022 COMPARED WITH 2021

### First Quarter 2022 Compared to First Quarter 2021

#### *Paperboard Mills*

Net Sales increased from prior year due to higher selling prices and mix partially offset by lower open market volume. The Company also internalized more paperboard tons.

Income from Operations increased due to downtime and mitigation costs related to Winter Storm Uri in Q1 2021, higher prices, productivity improvements, including benefits from capital projects offset by commodity inflation, lower open market volume, and higher levels of maintenance costs. The commodity inflation was primarily due to higher prices for secondary fiber, wood, chemicals, energy and freight.

#### *Americas Paperboard Packaging*

Net Sales increased due to higher pricing, the Americraft acquisition in Q3 2021, organic sales growth including conversions to our fiber-based packaging solutions, and new product introductions. Higher volumes in beverage, foodservice packaging including cups, confections, tissue, and dairy were offset by lower volumes in frozen foods and pizza. In beverage, volumes increased primarily in big beer and soft drinks offset by craft and specialty.

Income from Operations increased due to higher selling prices, higher core converting volume and increased volume from conversions to our fiber based packaging solutions, cost savings from continuous improvement and other programs offset by commodity inflation and other inflation (primarily labor and benefits). The commodity inflation was primarily due to higher prices for external board, freight, and chemicals offset by secondary fiber.

#### *Europe Paperboard Packaging*

Net Sales increased due to the acquisition of AR Packaging on November 1, 2021 as well as higher prices and new product introductions including Keel Clip and PaperSeal offset by mix, lower core converting volumes, and unfavorable foreign currency exchange rates.

Income from Operations increased due to higher pricing, mix, cost savings through continuous improvement and other programs, and the acquisition of AR Packaging offset by commodity inflation and lower core converting volumes.

## FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES

The Company broadly defines liquidity as its ability to generate sufficient funds from both internal and external sources to meet its obligations and commitments. In addition, liquidity includes the ability to obtain appropriate debt and equity financing and to convert into cash those assets that are no longer required to meet existing strategic and financial objectives. Therefore, liquidity cannot be considered separately from capital resources that consist of current or potentially available funds for use in achieving long-range business objectives and meeting debt service commitments.

### Cash Flows

<i>In millions</i>	Three Months Ended	
	March 31,	
	2022	2021
Net Cash Provided by Operating Activities	\$ 18	\$ 53
Net Cash Used in Investing Activities	\$ (195)	\$ (120)
Net Cash Provided by Financing Activities	\$ 119	\$ 5

Net cash provided by operating activities for the first three months of 2022 totaled \$18 million compared to \$53 million for the same period in 2021. The decrease was primarily due to higher working capital balances including accounts receivable from higher sales and inventory due to inflation. Pension contributions for the first three months of 2022 and 2021 were \$7 million and \$14 million, respectively. In the first quarter of 2022 and 2021, the Company made a \$6 million and \$14 million contribution to its remaining U.S. defined benefit plan by effectively utilizing the excess balance related to U.S. defined benefit plan terminated in 2020.

Net cash used in investing activities for the first three months of 2022 totaled \$195 million, compared to \$120 million for the same period in 2021. Capital spending was \$223 million and \$146 million in 2022 and 2021, respectively. Net cash receipts related to the accounts receivable securitization and sale programs were \$29 million and \$28 million in 2022 and 2021, respectively. For more information on the completion of the K2 project, please see the Capital Investment section below.

Net cash provided by financing activities for the first three months of 2022 totaled \$119 million, compared to \$5 million for the same period in 2021. Current year activities include borrowings under revolving credit facilities primarily for capital spending and payments on debt of \$3 million. The Company also paid dividends of \$23 million and withheld \$17 million of restricted stock units to satisfy tax withholding obligations related to the payout of restricted stock units. In the prior year period, the Company had a debt drawing of \$425 million Incremental Term A-2 Facility and used the proceeds, together with cash on hand, to redeem the 4.75% Senior Notes due in 2021, an offering of \$400 million aggregate principal amount of 0.821% Senior Notes due 2024, and an offering of \$400 million aggregate principal amount of 1.512% Senior Notes due 2026. The net proceeds of \$796 million were used by the Company to repay a portion of the outstanding borrowings under GPIL's term loan credit facilities, which is under its senior secured credit facility. The Company also paid \$150 million toward the redemption of IP's ownership interest in GPIP. In the prior year period, the Company also made borrowings under revolving credit facilities primarily for capital spending, redemption of IP's ownership interest and payments on debt of \$9 million. The Company also paid dividends and distributions of \$24 million and withheld \$14 million of restricted stock units to satisfy tax withholding payments related to the payout of restricted stock units.

### Supplemental Guarantor Financial Information

As discussed in "Note 4 - Debt" in the Notes to Condensed Consolidated Financial Statements, the Senior Notes issued by GPIL (the "Issuer") are guaranteed by certain domestic subsidiaries (the "Subsidiary Guarantors"), which consist of all material 100% owned subsidiaries of GPIL other than its foreign subsidiaries and in certain instances by the Company (a Parent guarantee) (collectively "the Guarantors"). GPIL's remaining subsidiaries (the "Nonguarantor Subsidiaries") include all of GPIL's foreign subsidiaries and immaterial domestic subsidiaries. The Subsidiary Guarantors are jointly and severally, fully and unconditionally liable under the guarantees.

Other than tax related items, the results of operations, assets, and liabilities for GPHC and GPIL are substantially the same. Therefore, the summarized financial information below is presented on a combined basis, consisting of the Issuer and Subsidiary Guarantors (collectively, the "Obligor Group"), and is presented after the elimination of: (i) intercompany transactions and balances among the Issuer and Subsidiary Guarantors, and (ii) equity in earnings from and investments in the Nonguarantor Subsidiaries.

<i>In millions</i>	Three Months Ended	
	March 31, 2022	
<b>SUMMARIZED STATEMENTS OF OPERATIONS</b>		
Net Sales <sup>(a)</sup>	\$	1,663
Cost of Sales		1,388
Income from Operations		157
Net Income		107

<sup>(a)</sup> Includes Net Sales to Nonguarantor Subsidiaries of \$135 million.

<i>In millions</i>	March 31, 2022	December 31, 2021
<b>SUMMARIZED BALANCE SHEET</b>		
Current assets (excluding intercompany receivable from Nonguarantor)	\$ 1,352	\$ 1,235
Noncurrent assets	5,883	5,888
Intercompany receivables from Nonguarantor	1,248	1,258
Current liabilities	1,331	1,472
Noncurrent liabilities	5,842	5,713

**Liquidity and Capital Resources**

The Company's liquidity needs arise primarily from the funding of its capital expenditures and acquisitions, debt service on its indebtedness, ongoing operating costs, working capital, share repurchases and dividend payments. Principal and interest payments under the term loan facilities and the revolving credit facilities, together with principal and interest payments on the Company's Indentures, represent liquidity requirements for the Company. Based upon current levels of operations, anticipated cost savings and expectations as to future growth, the Company believes that cash generated from operations, together with amounts available under its revolving credit facilities and other available financing sources, will be adequate to permit the Company to meet its debt service obligations, necessary capital expenditure program requirements and ongoing operating costs and working capital needs, although no assurance can be given in this regard. The Company's future financial and operating performance, ability to service or refinance its debt and ability to comply with the covenants and restrictions contained in its debt agreements (see "Covenant Restrictions" below) will be subject to future economic conditions, including conditions in the credit markets, and to financial, business and other factors, many of which are beyond the Company's control, and will be substantially dependent on the selling prices and demand for the Company's products, raw material and energy costs, and the Company's ability to successfully implement its overall business and profitability strategies. Refer to "Note 4 - Debt" in the Notes to Condensed Consolidated Financial Statements for additional information on the Company's availability under its revolving credit facilities.

Accounts receivable are stated at the amount owed by the customer, net of an allowance for estimated uncollectible accounts, returns and allowances, and cash discounts. The allowance for doubtful accounts is estimated based on historical experience, current economic conditions and the creditworthiness of customers. Receivables are charged to the allowance when determined to be no longer collectible.

The Company has entered into agreements to sell, on a revolving basis, certain trade accounts receivable to third party financial institutions. Transfers under these agreements meet the requirements to be accounted for as sales in accordance with the *Transfers and Servicing* topic of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification (the "Codification"). The loss on sale is not material and is included in Other (Income) Expense, Net line item on the Condensed Consolidated Statement of Operations. The following table summarizes the activity under these programs for the three months ended March 31, 2022 and 2021, respectively:

<i>In millions</i>	Three Months Ended March 31,	
	2022	2021
Receivables Sold and Derecognized	\$ 737	\$ 758
Proceeds Collected on Behalf of Financial Institutions	681	685
Net Proceeds Received From Financial Institutions	64	62
Deferred Purchase Price at March 31 <sup>(a)</sup>	3	9
Pledged Receivables at March 31	201	160

<sup>(a)</sup>Included in Other Current Assets on the Condensed Consolidated Balance Sheet and represents a beneficial interest in the receivables sold to the financial institutions, which is a Level 3 fair value measure.

The Company participates in supply chain financing arrangements offered by certain customers and has entered into various factoring arrangements that also qualify for sale accounting in accordance with the *Transfers and Servicing* topic of the FASB Codification. For the three months ended March 31, 2022 and 2021, the Company sold receivables of \$264 million and \$125 million, respectively, related to these factoring arrangements.

Receivables sold under all programs subject to continuing involvement, which consists principally of collection services, were \$674 million and \$613 million as of March 31, 2022 and December 31, 2021, respectively.

## **Covenant Restrictions**

Covenants contained in the Current Credit Agreement and the Indentures may, among other things, limit the ability to incur additional indebtedness, restrict the ability of the Company to dispose of assets, incur guarantee obligations, prepay other indebtedness, repurchase shares, pay dividends and make other restricted payments, create liens, make equity or debt investments, make acquisitions, modify terms of the indentures under which the Notes are issued, engage in mergers or consolidations, change the business conducted by the Company and its subsidiaries, and engage in certain transactions with affiliates. Such restrictions, together with disruptions in the credit markets, could limit the Company's ability to respond to changing market conditions, fund its capital spending program, provide for unexpected capital investments or take advantage of business opportunities.

Under the terms of the Current Credit Agreement, the Company must comply with a maximum Consolidated Total Leverage Ratio covenant and a minimum Consolidated Interest Expense Ratio covenant. The Current Credit Agreement, which contains the definitions of these covenants, was filed as an exhibit to the Company's Form 8-K filed on April 1, 2021.

Due to the completion of the material acquisition, the Current Credit Agreement requires that the Company maintain a maximum Consolidated Total Leverage Ratio of less than 5.00 to 1.00. At March 31, 2022, the Company was in compliance with such covenant and the ratio was 4.37 to 1.00.

The Company must also comply with a minimum Consolidated Interest Expense Ratio of 3.00 to 1.00. At March 31, 2022, the Company was in compliance with such covenant and the ratio was 10.20 to 1.00.

As of March 31, 2022, the Company's credit was rated BB+ by Standard & Poor's and Ba1 by Moody's Investor Services. Standard & Poor's and Moody's Investor Services' ratings on the Company included a stable outlook.

## **Capital Investment**

The Company's capital investment in the first three months of 2022 was \$125 million (\$223 million was paid) compared to \$178 million (\$146 million was paid) in the first three months of 2021. The capital investments were primarily due to planned asset upgrades at the U.S.-based mills, including the new CRB paper machine in Kalamazoo, Michigan discussed in "Note 13 - Exit Activities" in the Notes to Condensed Consolidated Financial Statements and continued investments made as part of the integration of acquisitions.

Interest is capitalized on assets under construction for one year or longer with an estimated spending of \$1 million or more. The capitalized interest is recorded as part of the asset to which it relates and is amortized over the asset's estimated useful life. Capitalized interest was \$4 million and \$3 million in the first three months ended March 31, 2022 and 2021, respectively.

## **Environmental Matters**

Some of the Company's current and former facilities are the subject of environmental investigations and remediations resulting from historical operations and the release of hazardous substances or other constituents. Some current and former facilities have a history of industrial usage for which investigation and remediation obligations may be imposed in the future or for which indemnification claims may be asserted against the Company. Also, closures or sales of facilities may necessitate further investigation and may result in remediation at those facilities. The Company has established reserves for those facilities or issues where liability is probable and the costs are reasonably estimable.

For further discussion of the Company's environmental matters, see "Note 9 - Environmental and Legal Matters" in the Notes to Condensed Consolidated Financial Statements.

## **CRITICAL ACCOUNTING POLICIES**

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of net sales and expenses during the reporting period. Actual results could differ from these estimates, and changes in these estimates are recorded when known. The critical accounting policies used by management in the preparation of the Company's condensed consolidated financial statements are those that are important both to the presentation of the Company's financial condition and results of operations and require significant judgments by management with regard to estimates used.

The Company's most critical accounting policies, which require significant judgment or involve complex estimations, are described in GPHC's Form 10-K for the year ended December 31, 2021.

The Company performed its annual goodwill impairment tests as of October 1, 2021. The Company concluded that all reporting units with goodwill have a fair value that exceeds their carrying value, and thus goodwill was not impaired. The Foodservice and Australia reporting units had fair values that exceed their respective carrying values by 25% and 21%, respectively, whereas all other reporting units exceeded by more than 30%. The Foodservice and Australia reporting units had goodwill totaling \$43 million and \$15 million, respectively at March 31, 2022. The Company does not believe it is likely that there will be material changes in the assumptions or estimates used to calculate the reporting unit values. Therefore, the Company will continue to assess the impact on its business and will perform its annual goodwill impairment tests as of October 1, 2022.

**NEW ACCOUNTING STANDARDS**

For a discussion of recent accounting pronouncements impacting the Company, see "*Note 1 - General Information*" in the Notes to Condensed Consolidated Financial Statements.

**BUSINESS OUTLOOK**

Total capital investment for 2022 is expected to be in the range of \$440 million to \$460 million.

The Company also expects the following in 2022:

- Depreciation and amortization expense of approximately \$580 million, including pension amortization and excluding \$5 million of accelerated depreciation related to exit activities.
- Pension plan contributions between \$10 million and \$20 million, excluding \$6 million reflected as a contribution to the remaining U.S defined benefit plan that effectively utilized the excess balance related to the U.S. defined benefit plan terminated in 2020.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

For a discussion of certain market risks related to the Company, see Part II, “*Item 7A, Quantitative and Qualitative Disclosure about Market Risk*”, in GPHC’s Form 10-K for the year ended December 31, 2021. There have been no significant developments with respect to derivatives or exposure to market risk during the first three months of 2022. For a discussion of the Company’s Financial Instruments, Derivatives and Hedging Activities, see GPHC’s Form 10-K for the year ended December 31, 2021 and “*Management’s Discussion and Analysis of Financial Condition and Results of Operations - Financial Condition, Liquidity and Capital Resources.*”

### ITEM 4. CONTROLS AND PROCEDURES

#### *Evaluation of Disclosure Controls and Procedures*

The Company’s management has carried out an evaluation, with the participation of its Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company’s disclosure controls and procedures pursuant to Rule 13a-15 of the Securities Exchange Act of 1934, as amended. Based upon such evaluation, management has concluded that the Company’s disclosure controls and procedures were effective as of March 31, 2022.

#### *Changes in Internal Control over Financial Reporting*

There was no change in the Company’s internal control over financial reporting that occurred during the fiscal quarter ended March 31, 2022 that has materially affected, or is reasonably likely to materially affect, the Company’s internal control over financial reporting.



## PART II — OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

The Company is a party to a number of lawsuits arising in the ordinary conduct of its business. Although the timing and outcome of these lawsuits cannot be predicted with certainty, the Company does not believe that disposition of these lawsuits will have a material adverse effect on the Company's consolidated financial position, results of operations or cash flows. For more information see "*Note 9 - Environmental and Legal Matters*" in the Notes to Condensed Consolidated Financial Statements.

### ITEM 1A. RISK FACTORS

There have been no material changes from the risk factors previously disclosed in GPHC's Form 10-K for the year ended December 31, 2021.

### ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The Company purchases shares of its common stock from time to time pursuant to the 2019 share repurchase program announced on January 28, 2019. Management is authorized to purchase up to \$500 million of the Company's issued and outstanding common stock per the 2019 share repurchase program. During the first quarter of 2022, the Company did not repurchase any shares of its common stock. As of March 31, 2022, 66.5 million shares had been repurchased as part of a publicly announced program. The maximum number of shares that may be purchased under the 2019 share repurchase program in the future is 7.3 million based on the closing price of the Company's common stock as of March 31, 2022.

### ITEM 4. MINE SAFETY DISCLOSURES

None.

**ITEM 6. EXHIBITS**

<b>Exhibit Number</b>	<b>Description</b>
10.1*	<a href="#">International Assignment- Letter of Understanding dated October 14, 2021 between Graphic Packaging International, LLC and Joseph P. Yost.</a>
21.1	<a href="#">List of subsidiaries.</a>
31.1	<a href="#">Certification required by Rule 13a-14(a).</a>
31.2	<a href="#">Certification required by Rule 13a-14(a).</a>
32.1	<a href="#">Certification required by Section 1350 of Chapter 63 of Title 18 of the United States Code.</a>
32.2	<a href="#">Certification required by Section 1350 of Chapter 63 of Title 18 of the United States Code.</a>
101.INS	Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
101.SCH	XBRL Taxonomy Extension Schema
101.CAL	XBRL Taxonomy Extension Calculation Linkbase
101.DEF	XBRL Taxonomy Extension Definition Linkbase
101.LAB	XBRL Taxonomy Extension Label Linkbase
101.PRE	XBRL Taxonomy Extension Presentation Linkbase
104	Cover Page Interactive Data File - the cover page interactive data file does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document (included in Exhibit 101).

\* Executive compensation plan or agreement

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

GRAPHIC PACKAGING HOLDING COMPANY  
(Registrant)

<u>EN R. SCHERGER</u> Scherger	<u>Executive Vice President and Chief Financial Officer (Principal Financial Officer)</u>	April 26, 2022
<u>ES D. LISCHER</u> Lischer	<u>Senior Vice President and Chief Accounting Officer (Principal Accounting Officer)</u>	April 26, 2022



International Assignment - Letter of Understanding

October 2021

Mr. Joe Yost  
21 Lakewood Manor Road Newbury, NH 03255 United States

**Dear Joe,**

This letter confirms the terms and conditions that are being presented to you in consideration of your assignment to the combined entity to include Graphic Packaging International Europe N.V., Brussels, Belgium ("Host Country") and the AR Packaging Business. During the term of this assignment, you will be employed by Graphic Packaging International, LLC Concord, NH, United States ("Company") and seconded to Graphic Packaging International Europe N.V., to serve in the capacity of EVP and President, International Business Unit.

The salary and benefits below apply only during the term of this assignment.

Term of Assignment

This assignment is subject to medical clearances, immigration entry documents and employment visa and your acceptance of the terms and conditions outlined in this letter. The initial effective date of your assignment will be 1 April 2022 (or upon receipt of all appropriate Immigration documents and your arrival in the host location, if later). Your point of origin has been designated as Concord, New Hampshire, United States. ("Home Country")

Your assignment is expected to last 5 years. Should your assignment be extended by mutual agreement, the Company will review the terms of the assignment at the time of extension. The terms and conditions in this letter will be in effect only for the period of your secondment to Graphic Packaging International Europe N.V., in the capacity of EVP and President, International Business Unit.

Reporting Relationship

During the term of this assignment, you will report to Michael Doss, President and CEO.

Base Salary

The annual base salary for this position will be US\$ 650,000 payable via a split payroll with a portion paid from the U.S. (semimonthly) and via Belgium (monthly). Any changes to your base salary will be managed via the annual merit process in the U.S.

Bonus

You will be eligible to participate in the GP! Management Incentive Plan (MIP) in accordance with the terms of the plan at a target of 75% of base salary.

Long Term Incentive Plan

During your assignment, you will be eligible to participate in the Graphic Packaging International, LLC Long Term Incentive Plan (LTIP) under the terms of the plan at the target level consistent with your grade level.

#### Employee Benefit Plans

You will be eligible to participate in a global benefit program for medical, dental and vision coverage. The Company will pay the costs associated with this coverage; however, the Company is required to deduct the standard cost of benefits for medical, dental and vision from your pay. The cost of this coverage will be deducted via U.S. payroll. You will also be responsible for a deductible of US \$750. Any changes to the plan will be communicated to you immediately.

#### One Time Equity Grant

You will receive a one-time grant of Restricted Stock Units (RSUs) with an initial value equal to \$250,000. The actual number of RSUs will be calculated based on the closing price of Graphic Packaging Holding Company's common stock on December 1, 2021 (grant date). All RSU's in this grant will be service-based and will vest on the third anniversary of the grant date. This grant is subject to approval by the Compensation Committee of the Board of Directors.

#### Cost of Living Allowance (COLA)

A cost of living allowance will be paid to compensate you for the higher costs of goods and services in Brussels, Belgium compared to the Home Country (HQ location, Atlanta, Georgia). This allowance will begin once you are in your permanent accommodations in the Host Country and will stop upon the termination of this assignment. Your initial monthly COLA based on your family status and your salary level is estimated at € 2,136. (\$US 2,592 at .825 FX)

#### Housing and Utilities Allowance

The Company will pay housing and utilities allowance to enable you to make comparable rental housing arrangements at the Host Country. You will be responsible for housing and utility costs in excess of your housing allowance.

Your allowance is based on suitable housing costs in Belgium, Brussels (based on your salary level and family size) relative to housing costs in the Home Country (HQ location, Atlanta GA). The monthly housing and utilities allowance is estimated at €3,496. (\$US 4,243 at .825 FX) Your housing and utilities allowance will begin once you are in your permanent housing in the Host Country and will stop upon the termination of this assignment. The Company will fund any required deposit or guarantee. Any amount of the deposit/guarantee refunded to you by the landlord at the end of the lease period must be repaid to the Company.

You are discouraged from purchasing a home during the term of this assignment. Should you purchase a home in the Host Country during the term of this agreement, the Company will not provide you with financial assistance of any kind and will immediately cease providing your assignment allowances. You will also be totally responsible for any adverse income tax affect which results from either the purchase or sale of a home in the Host Country.

#### Allowance Adjustments

The cost of living allowance will be reviewed and updated by the Company every six (6) months to reflect inflation and/or significant currency exchange rate fluctuation in the Host Country. The housing and utilities allowance will be reviewed and updated by the Company annually.

#### Home Leave

You will receive reimbursement for up to six (6) round-trip economy comfort class airfares from Brussels, Belgium to Concord, NH, U.S. for each twelve (12) month period of your assignment. If applicable, your trips from Brussels, Belgium to Concord, NH may be considered as a business expense if related to your responsibilities.

All trips should be planned and scheduled in accordance with the Company's travel policy.

#### Host Country Car

As part of your assignment, you will be eligible for a vehicle in accordance with the local employee company car program for employees in Brussels, Belgium.

#### Payroll Delivery

It is intended that your base pay will be administered in accordance to the split pay schedule attached. Your COLA and housing and utility allowance will be delivered to you in the Host Country in Euros, with the remainder of your base pay, variable pay and hypothetical tax withholding being paid via U.S. payroll.

#### Work Schedule

You agree that you will observe the work schedule in effect at your place of assignment and that you will not be entitled to overtime pay should the responsibilities of your position require, from time to time, that your work exceed this schedule.

#### Vacation and Holidays

You will accrue normal vacation time under the Home Country policy. In addition, you will observe the customary holidays at the Host location.

#### Tax Equalization

The Company will tax equalize your federal, state and social tax liability to your home country and home state **taxation**.

You will be held responsible for hypothetical income taxes, state tax and social taxes, etc. on all company sourced income on a home country/home state basis. Taxes on your personal income will be your responsibility. If you incur additional tax on personal income due to your assignment, it will be tax protected by the company.

It is anticipated that tax equalization for you will be administered by withholding a hypothetical tax (hypothetical federal and state taxes) from your base, bonus and long term incentive compensation (if applicable). Actual U.S. social taxes will be withheld on your entire compensation and the company will reimburse any additional social tax that may be due on international allowances through tax equalization.

Having taken the hypothetical tax withholding and actual social tax from your periodic pay, the Company will be responsible for the payment of Home Country, Home State and Host Country income and social taxes, if

applicable, on your Company Income. You will be responsible for remitting payment of tax on your personal Income as required by local law.

You will receive a Tax Equalization Calculation for each calendar year of your assignment and possibly later years to the extent it is determined appropriate by the Company due to trailing international assignment compensation reporting, tax or tax cost recovery issues. A tax settlement amount may be due to/from the Company as a result. It is expected that any tax settlement amount be made within 30 days of receipt of the settlement calculation whether due to, or from, the Company.

#### Tax Return Preparation

KPMG has been engaged to assist you in the preparation of your Belgian, U.S. and Georgia tax returns for the years of your assignment (2022, 2023, 2024, 2025 and 2026) and possible additional years later due to trailing International assignment compensation reporting, tax or tax cost recovery issues. The Company will engage KPMG or other competent counsel to assist you with any tax audits (to the extent such audits are related to Company paid Income or reimbursed expenses) should this become necessary in the future. You must cooperate with KPMG to assure the preparation of all returns. All information related to your income tax return, other than that which is necessary for the Company to conclude the tax equalization settlement, is kept confidential between you and KPMG.

#### Visas/Medical Examinations/Work Permits

The Company, through its vendors, will assist you in obtaining the proper documentation for your international assignment. You are responsible for providing the necessary information in a timely manner.

You are required to have a medical examination prior to your undertaking the assignment. The Company will **reimburse the excess costs not covered by insurance for the examinations,**

#### Pre-Assignment Trip/Housing Arrangements

The Company will pay for one trip to the Host Country for you to search for appropriate housing. This includes economy plus class airfare, auto rental, plus reasonable living expenses for a period not to exceed seven (7) calendar days.

In addition, the Company will pay for a Destination Services Provider to work with you in your new location to assist you in identifying appropriate housing, area orientation, assisting with banking and social security, information on driver's license process and other services specific to your needs.

#### Home Country Housing

If you intend to keep your Home Country house vacant during the term of the assignment, the Company will provide you with an annual allowance in the amount of US\$10,000 to cover incidentals related to maintaining your Home Country house during the term of your assignment. This will be paid net of tax. Insurance or any other costs associated with the Home Country housing will not be paid or reimbursed by the Company. If you choose to sell your home during the term of this assignment, the home country housing allowance will cease. All costs associated with the sale of your home in the U.S. will be your responsibility.

## Relocation

### Shipping of Household Goods-: Air Shipment

The Company will pay for the cost of an air shipment up to 500 pounds. The company will pay the customs, duties and fees on typically used household goods.

### Shipping of Household Goods - Surface Shipment

The Company will pay for the cost of a surface shipment up to 5,000 pounds. The company will pay the customs, duties and fees on typically used household goods.

### Incidental Moving Allowance

YoLJ will receive a moving allowance of US\$25,000. The purpose of this allowance is to cover the purchase costs of appliances, furniture and other household furnishings, as well as, other local fees (driver's license, etc.). It is expected that at the end of your assignment items such as furniture and large appliances are disposed of in a reasonable fashion at the host location and the company not incur costs for shipment of these items upon your repatriation to the home location.

This allowance will be paid net of taxes. Any actual European tax obligations will be borne by the Company.

**Cost and requirements associated with pet transport, quarantine, immunizations and veterinary fees are the assignee's responsibility. The incidental moving allowance is provided for this type of expenditure.**

### Temporary Living Expense

Based on your personal circumstances, temporary accommodations may be required for up to one week prior to departure and for up to 30 days after arriving at the new location. The Company will reimburse you the cost of these accommodations as necessary.

## Repatriation

At the conclusion of your assignment, the Company will repatriate you to your Home Country. The Company will provide for return airfare for you plus a surface shipment, up to 5,000 pounds and an air shipment of up to 500 pounds including any required customs, duties and fees. The Company will make a reasonable, good-faith effort to reassign you to a position at least equivalent to your current position. If a position is available, and you elect not to assume the position, your election could be considered a voluntary resignation.

### Termination or Retirement Following Repatriation

If you terminate employment with the Company within two (2) years of your repatriation you agree to reimburse the Company for all return moving costs associated with your repatriation. If the termination is initiated by the Company and is not for cause, this provision will not apply. For purposes of this section, retirement does not qualify as voluntary termination.



General

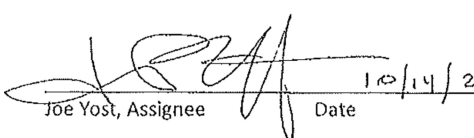

You are responsible for operating at the highest level of ethical practices and in line with the core values of the Company.

Your understand and agree the differential payments and adjustments described above as well as any other allowance or gratuities provided by the Company to you under this Agreement are, at the election of the Company, in substitution for the statutory benefits required under the laws of Host Country to compensate employees who are not entitled to receive these benefits. This agreement and the benefits outlined are contingent upon your being authorized to work and reside In the Host Country. If you lose your authorization to work in the Host Country at any time, for any reason during the term of this agreement, the Company will consider your circumstances, but may, at its sole discretion, consider all, or any portion of this agreement void.

Agreement

Nothing in this agreement shall be construed as a contractual guarantee of employment. Employment and secondment are both considered "at will" and, subject to local law, may be discontinued by either party, with or without cause, at any time.

This agreement is made in Brussels, Belgium and shall be subject to the laws thereof. All arbitration of litigation brought to enforce this agreement shall be brought to local courts located in that jurisdiction. In the event any provision of this letter shall be held invalid or unenforceable by reason of law, such invalidity or unenforceability shall attach only to such provision and shall not affect or render invalid or unenforceable any other provision of this.....

 Joe Yost, Assignee	<u>10/14/21</u> Date	 Stacey Panayiotou, EVP HR	<u>10/14/2021</u> Date
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## SUBSIDIARIES OF THE REGISTRANT

Subsidiary Name	Jurisdiction of Incorporation
Altivity Packaging Grupo, S. de R.L. de C.V.	Mexico
Altivity Packaging Servicios, S. de R.L. de C.V.	Mexico
AR Packaging Aachen GmbH	Germany
AR Packaging Austria GmbH	Austria
AR Packaging Berlin GmbH	Germany
AR Packaging Beteiligungen GmbH	Germany
AR Packaging Cambridge Ltd.	UK
AR Packaging Cholet	France
AR Packaging (Beijing) Co Ltd.	China
AR Packaging Croatia d.d	Croatia
AR Packaging Digital AB	Sweden
AR Packaging Estonia AS	Estonia
AR Packaging Finland Oy	Finland
AR Packaging Flexibles AB	Sweden
AR Packaging France	France
AR Packaging GmbH	Germany
AR Packaging Graz GmbH	Austria
AR Packaging Group AB	Sweden
AR Packaging Halmstad AB	Sweden
AR Packaging Hannover GmbH	Germany
AR Packaging Highbridge Ltd.	UK
AR Packaging Holding AB	Sweden
AR Packaging Holding GmbH	Germany
AR Packaging International AB	Sweden
AR Packaging Krakow sp z.o.o.	Poland
AR Packaging Nigeria Ltd.	Nigeria
AR Packaging Nigeria Properties Ltd.	Nigeria
AR Packaging North America Inc.	United States
AR Packaging Norway AS	Norway
AR Packaging Poznań sp z.o.o.	Poland
AR Packaging Rotherham Ltd.	UK
AR Packaging Russia Holding GmbH	Austria
AR Packaging Service GmbH	Germany
AR Packaging Swiss AG	Switzerland
AR Packaging Sweden AB	Sweden
AR Packaging Systems AB	Sweden
AR Packaging Tibro AB	Sweden
AR Packaging UK Ltd.	UK
Bond Project Holdings, LLC	Delaware
Brandpack Consulting GmbH i.L.	Germany
Field Container Queretaro(USA), L.L.C.	Delaware
Firstan Holdings Ltd.	UK
Gasporox AB	Sweden
Gbox SA de C.V.	Mexico
GPI Arrowhead, LLC	Delaware
GPI Converting, LLC	Delaware
GPI Funding LLC	Delaware
GPI Funding II, LLC	Delaware
GPI Germany GmbH	Germany
GPI Holding I, Inc.	Delaware

GPI Holding II, Inc.	Delaware
GPI Holding III, LLC	Delaware
GPI Sweden Holdings AB	Sweden
GPI SwedenHoldings 1 AB	Sweden
Graphic Packaging Flexible Holdings, LLC	Delaware
Graphic Packaging International (Shanghai) Co., Ltd.	China
Graphic Packaging International Australia Converting Limited	Australia
Graphic Packaging International Australia Pty Limited	Australia
Graphic Packaging International Bardon Limited	UK
Graphic Packaging International Box Holdings Limited	UK
Graphic Packaging International Bremen GmbH	Germany
Graphic Packaging International Canada, ULC	British Columbia
Graphic Packaging International Cartons Santander, S.A.	Spain
Graphic Packaging International Distribution Limited	UK
Graphic Packaging International do Brasil - Embalagens Ltda.	Brazil
Graphic Packaging International Enterprises, LLC	Delaware
Graphic Packaging International Europe Carton Design Limited	UK
Graphic Packaging International Europe Cartons B.V.	Netherlands
Graphic Packaging International Europe Finance & Real Estate B.V.	Netherlands
Graphic Packaging International Europe Holdings B.V.	Netherlands
Graphic Packaging International Europe Netherlands B.V.	Netherlands
Graphic Packaging International Europe Netherlands Holdings B.V.	Netherlands
Graphic Packaging International Europe N.V.	Belgium
Graphic Packaging International Europe Spain Holding, S.L.	Spain
Graphic Packaging International Europe UK Holdings Limited	UK
Graphic Packaging International Europe UK Limited	UK
Graphic Packaging International Foodservice Europe Ltd	UK
Graphic Packaging International France	France
Graphic Packaging International Gateshead Limited	UK
Graphic Packaging International Holding Company, LLC	Delaware
Graphic Packaging International Holdings Mexico, S. de R.L. de C.V.	Mexico
Graphic Packaging International Japan Ltd.	Japan
Graphic Packaging International Limited	UK
Graphic Packaging International, LLC	Delaware
Graphic Packaging International Mexicana, S. de R.L. de C.V.	Mexico
Graphic Packaging International New Zealand Limited	New Zealand
Graphic Packaging International Operadora de Mexico, S. de R.L. de C.V.	Mexico
Graphic Packaging International Partners, LLC	Delaware
Graphic Packaging International Philanthropic Fund	Delaware
Graphic Packaging International S.p.A.	Italy
Graphic Packaging International Servicios, S. de R.L. de C.V.	Mexico
Graphic Packaging International Spain, S.A.	Spain
Graphic Packaging UK Pension Trustee Company Ltd.	UK
Handschy Holdings, LLC	Delaware
Handschy Industries, LLC	Delaware
H.C. Bestehorn GmbH	Germany
JSC AR Packaging	Russia
Kroha GmbH	Germany
Limmatdruck Zeiler AG i.L.	Switzerland
New Materials Limited	UK
Posbau S.A.	Poland
Posbau N.	Poland
Print Design & Graphics Limited	UK
PrinTech Systems B.V.	Netherlands

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PT Akerlund Rausing Packaging Indonesia  
Rengo Riverwood Packaging, Limited  
Riverdale Industries, LLC  
ROB, Leunis & Chapman GmbH & Co KG  
rlc packaging GmbH  
Shoo 553 Limited  
Spur Development, LLC

Indonesia  
Japan  
Delaware  
Germany  
Germany  
UK  
Delaware

**CERTIFICATION**

I, Michael P. Doss certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Graphic Packaging Holding Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Michael P. Doss

Michael P. Doss,  
President and Chief Executive Officer  
(Principal Executive Officer)

April 26, 2022

**CERTIFICATION**

I, Stephen R. Scherger certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Graphic Packaging Holding Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Stephen R. Scherger

Stephen R. Scherger Executive Vice President and Chief Financial Officer  
(Principal Financial Officer)

April 26, 2022

**CERTIFICATION**  
**Pursuant to 18 United States Code Section 1350,**  
**As adopted pursuant to Section 906 of the**  
**Sarbanes-Oxley Act of 2002**

The undersigned hereby certifies that, to my knowledge, the Quarterly Report on Form 10-Q for the period ended March 31, 2022 of Graphic Packaging Holding Company (the "Company") filed with the Securities and Exchange Commission on the date hereof fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that the information contained in such report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Michael P. Doss

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Name: Michael P. Doss,  
Title: President and Chief Executive Officer  
April 26, 2022

**CERTIFICATION**  
**Pursuant to 18 United States Code Section 1350,**  
**As adopted pursuant to Section 906 of the**  
**Sarbanes-Oxley Act of 2002**

The undersigned hereby certifies that, to my knowledge, the Quarterly Report on Form 10-Q for the period ended March 31, 2022 of Graphic Packaging Holding Company (the "Company") filed with the Securities and Exchange Commission on the date hereof fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that the information contained in such report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Stephen R. Scherger

Name: Stephen R. Scherger

Title: Executive Vice President and Chief Financial Officer

April 26, 2022